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August 18, 2015

Vincent Rodo
Chief Financial & Administration Officer
Toronto Transit Commission
1900 Yonge Street
Toronto, Ontario
M4S 1Z2

Dear Mr. Rodo,

Please find attached the Hay Group Limited material for Item 2 (Comparator Group Discussion) for the August 20, 2015 agenda of the TTC Human Resources & Labour Relations Committee.

Please note that the suggested (highlighted) orgs are presented only for the HR&LR's consideration. The final approved comparator groups may be comprised of different organizations than those highlighted in these materials.

Thank you for your assistance in this matter.

Sincerely,

Karl Aboud Senior Principal

tel: 416-815-6410 cell: 647-287-3715

TORONTO TRANSIT COMMISSION

Comparator Group Discussion

– HR & LR Committee

17 August, 2015



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DISCUSSION AGENDA

- Chose comparator group orgs from the Hay database
- Chose comparator group orgs from disclosed sources (Ontario Public Sector Salary Disclosure List)

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SHAREHOLDER GUIDELINES

■ "The comparator group must be selected from public sector orgs that have comparability relative to attributes such as size, structure, business risk, and management complexity"

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FROM HAY GROUP DATABASE

- Attached is a list of the 546 orgs in the current Hay database: separated between the 185 public sector orgs and the 361 private sector orgs
- The two ownership lists are thereafter segmented to include i) business sector, ii) revenue size, and iii) location
- 24 public sector orgs have been highlighted for your consideration
- The selected orgs are based on attributes including:
 - Location (Ontario) to be a competitive source of talent
 - Technology / science / engineering jobs
 - Unionization
 - Commercial public sector (agencies, boards, commissions, crowns, utilities)
 rather than Pure public sector (education, government, health care)

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FROM ONTARIO PUBLIC SECTOR SALARY DISCLOSURE LIST

- Colleges
- Crown Agencies
 - See 12 suggested (highlighted) orgs on following list
- Hospitals & Boards of Public Health
- Hydro One & Ontario Power Generation
- Judiciary
- Legislative Assembly & Offices
- Ministries
- Municipalities & Services
- School Boards
- Universities

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FROM ONTARIO PUBLIC SECTOR SALARY DISCLOSURE LIST - CROWN AGENCIES (N = 94)

- Advertising Review Board
- AgriCorp
- Alcohol & Gaming Commission of Ontario
- Algonquin Forestry Authority
- Assessment Review Board
- Cancer Care Ontario
- Child & Family Services Review Board/Custody Review Board
- Consent & Capacity Board
- Criminal Injuries Compensation Board
- Death Investigation Oversight Council
- Deposit Insurance Corporation of Ontario
- Education Quality & Accountability Office
- eHealth Ontario
- Environmental Review Tribunal
- **■** Financial Services Commission
- Fire Marshal's Public Fire Safety Council
- Grievance Settlement Board
- Health Board Secretariat
- HealthForceOntario Marketing & Recruitment Agency
- **■** Higher Education Quality Council of Ontario
- Human Rights Legal Support Centre
- Human Rights Tribunal of Ontario
- Landlord & Tenant Board

- Legal Aid Ontario
- Licence Appeal Tribunal
- Liquor Control Board of Ontario
- Local Health Integration Network Central
- Local Health Integration Network Central East
- Local Health Integration Network Central West
- Local Health Integration Network Champlain
- Local Health Integration Network Erie St. Clair
- Local Health Integration Network Hamilton Niagara Haldimand Brant
- Local Health Integration Network Mississauga Halton
- Local Health Integration Network North East
- Local Health Integration Network North Simcoe Muskoka
- Local Health Integration Network North West Ontario
- Local Health Integration Network South East
- Local Health Integration Network South West
- Local Health Integration Network Toronto Central
- Local Health Integration Network Waterloo Wellington
- McMichael Canadian Art Collection
- Metrolinx
- Metropolitan Toronto Convention Centre Corporation
- Niagara Escarpment Commission
- Niagara Parks Commission
- Northern Ontario Heritage Fund Corporation

FROM ONTARIO PUBLIC SECTOR SALARY DISCLOSURE LIST -**CROWN AGENCIES (N = 94)**

- The Ontario French Language Educational Communications Authority **Ontario Mental Health Foundation**
- Office of the Conflict of Interest Commissioner
- Office of the Employer Adviser
- Office of the Fairness Commissioner
- Office of the French Language Services Commissioner
- Office of the Independent Police Review Director
- Office of the Worker Adviser
- **Ontario Agency for Health Protection & Promotion**
- **Ontario Arts Council**
- **Ontario Civilian Police Commission**
- **Ontario Clean Water Agency**
- **Ontario Educational Communications Authority**
- **Ontario Energy Board**
- **Ontario Farm Products Marketing Commission**
- **Ontario Financing Authority**
- **Ontario Food Terminal Board**
- **Ontario Health Quality Council**
- **Ontario Heritage Trust**
- **Ontario Highway Transport Board**
- **Ontario Human Rights Commission**
- **Ontario Infrastructure & Lands Corporation**
- **Ontario Labour Relations Board**
- **Ontario Lottery & Gaming Corporation**
- **Ontario Media Development Corporation**

- **Ontario Municipal Board**
- **Ontario Northland Transportation Commission**
- **Ontario Parole Board**
- **Ontario Pension Board**
- **Ontario Place**
- **Ontario Racing Commission**
- **Ontario Review Board**
- **Ontario Science Centre**
- **Ontario Securities Commission**
- **Ontario Tourism Marketing Partnership Corporation**
- **Ontario Trillium Foundation**
- Ottawa Convention Centre
- **Owen Sound Transportation Company Limited**
- **Pay Equity Commission**
- **Pay Equity Hearings Tribunal**
- **Royal Ontario Museum**
- Science North
- **Social Benefits Tribunal**
- St. Lawrence Parks Commission
- Trillium Gift of Life Network
- Walkerton Clean Water Centre
- **Workplace Safety & Insurance Appeals Tribunal**
- **Workplace Safety & Insurance Board**



2014 HAY GROUP DATABASE PARTICIPANTS (N = 546 ORGS.)

Organization Name Public (N=185)	Sector	Revenue	
ATB Financial	Banks	\$1 Billion to \$2.49 Billion	Alberta
Bank of Canada	Banks	\$250 to \$499 Million	Ontario
Business Development Bank of Canada	Banks	\$1 Billion to \$2.49 Billion	Quebec
Assiniboine Community College	Education	Less than \$100 Million	Manitoba
Calgary Board of Education	Education	\$500 to \$999 Million	Alberta
Cape Breton University	Education	Less than \$100 Million	Nova Scotia
Concordia University College of Alberta	Education	Less than \$100 Million	Alberta
Dalhousie University	Education	\$500 to \$999 Million	Nova Scotia
Durham College	Education	\$100 to \$249 Million	Ontario
Edmonton Catholic School District	Education	\$250 to \$499 Million	Alberta
Lakehead University	Education	\$100 to \$249 Million	Ontario
Lethbridge College	Education	Less than \$100 Million	Alberta
MacEwan University	Education	\$100 to \$249 Million	Alberta
McMaster University	Education	\$500 to \$999 Million	Ontario
Memorial University of Newfoundland	Education	\$250 to \$499 Million	Newfoundland
New Brunswick Community College	Education	Less than \$100 Million	New Brunswick
Northern Lakes College	Education	Less than \$100 Million	Alberta
Red River College	Education	\$100 to \$249 Million	Manitoba
Royal Roads University	Education	Less than \$100 Million	British Columbia
SAIT Polytechnic	Education	\$250 to \$499 Million	Alberta
St. Francis Xavier University	Education	\$100 to \$249 Million	Nova Scotia
Trillium Lakelands District School Board	Education	\$100 to \$249 Million	Ontario
Université d'Ottawa	Education	\$500 to \$999 Million	Ontario
University of Alberta	Education	\$1 Billion to \$2.49 Billion	Alberta
University of New Brunswick	Education	\$100 to \$249 Million	New Brunswick
University of Regina	Education	\$250 to \$499 Million	Saskatchewan
University of Victoria	Education	\$250 to \$499 Million	British Columbia
Alberta Pension Services Corporation	Financial Services	Less than \$100 Million	Alberta
Canada Lands Company CLC Limited	Financial Services	\$250 to \$499 Million	Ontario
Canada Mortgage and Housing Corporation	Financial Services	\$2.5 Billion or More	Ontario
CPP Investment Board	Financial Services	\$250 to \$499 Million	Ontario
Export Development Canada	Financial Services	\$1 Billion to \$2.49 Billion	Ontario
Farm Credit Canada	Financial Services	\$1 Billion to \$2.49 Billion	Saskatchewan
Ontario Pension Board	Financial Services	Less than \$100 Million	Ontario
Ontario Teachers' Pension Plan Board	Financial Services	\$250 to \$499 Million	Ontario



Organization Name Public (N=185)	Sector	Revenue	
Otéra Capital Inc.	Financial Services	\$250 to \$499 Million	Quebec
Waterfront Toronto	Financial Services	\$100 to \$249 Million	Ontario
Annapolis Valley District Health Authority	Health Care	\$100 to \$249 Million	Nova Scotia
Cape Breton District Health Authority	Health Care	\$250 to \$499 Million	Nova Scotia
Capital District Health Authority	Health Care	\$500 to \$999 Million	Nova Scotia
Colchester East Hants District Health Authority	Health Care	\$100 to \$249 Million	Nova Scotia
Covenant Health	Health Care	\$500 to \$999 Million	Alberta
Cumberland District Health Authority	Health Care	Less than \$100 Million	Nova Scotia
Cypress Regional Health Authority	Health Care	\$100 to \$249 Million	Saskatchewan
Five Hills Regional Health Authority	Health Care	\$100 to \$249 Million	Saskatchewan
Guysborough Antigonish Strait District Health Authority	Health Care	Less than \$100 Million	Nova Scotia
IWK Health Centre	Health Care	\$250 to \$499 Million	Nova Scotia
Keewatin Yatthe Regional Health Authority	Health Care	Less than \$100 Million	Saskatchewan
Kelsey Trail Regional Health Authority	Health Care	\$100 to \$249 Million	Saskatchewan
Mamawetan Churchill River Regional Health Authority	Health Care	Less than \$100 Million	Saskatchewan
Pictou County District Health Authority	Health Care	Less than \$100 Million	Nova Scotia
Prairie North Regional Health Authority	Health Care	\$250 to \$499 Million	Saskatchewan
Prince Albert Parkland Regional Health Authority	Health Care	\$100 to \$249 Million	Saskatchewan
Regina Qu'Appelle Regional Health Authority	Health Care	\$500 to \$999 Million	Saskatchewan
Saskatoon Regional Health Authority	Health Care	\$1 Billion to \$2.49 Billion	Saskatchewan
South Shore District Health Authority	Health Care	Less than \$100 Million	Nova Scotia
South West Nova District Health Authority	Health Care	\$100 to \$249 Million	Nova Scotia
Sun Country Regional Health Authority	Health Care	\$100 to \$249 Million	Saskatchewan
Sunrise Regional Health Authority	Health Care	\$100 to \$249 Million	Saskatchewan
Assuris	Insurance	Less than \$100 Million	Ontario
Ontario Teachers Insurance Plan	Insurance	Less than \$100 Million	Ontario
Saskatchewan Workers' Compensation Board	Insurance	\$250 to \$499 Million	Saskatchewan
Workers' Compensation Board - Alberta	Insurance	\$1 Billion to \$2.49 Billion	Alberta
Workplace Safety and Insurance Board	Insurance	\$2.5 Billion or More	Ontario
WorkSafeNB	Insurance	\$100 to \$249 Million	New Brunswick
Atlantic Lottery Corporation	Leisure & Hospitality	\$1 Billion to \$2.49 Billion	New Brunswick
Ontario Lottery and Gaming Corporation	Leisure & Hospitality	\$2.5 Billion or More	Ontario
Saskatchewan Indian Gaming Authority	Leisure & Hospitality	\$250 to \$499 Million	Saskatchewan
The Calgary Stampede	Leisure & Hospitality	\$100 to \$249 Million	Alberta
Travel Alberta	Leisure & Hospitality	Less than \$100 Million	Alberta
TVOntario	Media	Less than \$100 Million	Ontario
Royal Canadian Mint	Natural Resources	\$2.5 Billion or More	Ontario
Alberta Institute Purchasing Management Assn. of Canada	Not-for-Profit	Less than \$100 Million	Alberta

Organization Name Public (N=185)	Sector	Revenue	Location
AMAPCEO	Not-for-Profit	Less than \$100 Million	Ontario
Association of Canadian Community Colleges	Not-for-Profit	Less than \$100 Million	Ontario
Association of Universities and Colleges of Canada	Not-for-Profit	Less than \$100 Million	Ontario
Canadian Bankers Association	Not-for-Profit	Less than \$100 Million	Ontario
Canadian Blood Services	Not-for-Profit	\$1 Billion to \$2.49 Billion	Ontario
Canadian Cable Systems Alliance (CCSA)	Not-for-Profit	Less than \$100 Million	New Brunswick
Canadian Council of Christian Charities	Not-for-Profit	Less than \$100 Million	Ontario
Canadian Investor Protection Fund	Not-for-Profit	Less than \$100 Million	Ontario
Canadian Life and Health Insurance Association Inc.	Not-for-Profit	Less than \$100 Million	Ontario
Centre Street Church	Not-for-Profit	Less than \$100 Million	Alberta
Certified Management Accountants of Saskatchewan	Not-for-Profit	Less than \$100 Million	Saskatchewan
Chartered Professional Accountants of Canada	Not-for-Profit	Less than \$100 Million	Ontario
Downtown Vancouver Business Improvement Association	Not-for-Profit	Less than \$100 Million	British Columbia
Electricity Distributors Association	Not-for-Profit	Less than \$100 Million	Ontario
Engineers Canada	Not-for-Profit	Less than \$100 Million	Ontario
Federation of Canadian Municipalities	Not-for-Profit	Less than \$100 Million	Ontario
FIOSA-MIOSA Safety Alliance of BC	Not-for-Profit	Less than \$100 Million	British Columbia
MCC Canada	Not-for-Profit	Less than \$100 Million	Manitoba
Menno Homes of Saskatchewan Inc.	Not-for-Profit	Less than \$100 Million	Saskatchewan
Nova Scotia Egg Producers	Not-for-Profit	Less than \$100 Million	Nova Scotia
SOCAN	Not-for-Profit	\$250 to \$499 Million	Ontario
The Agency for Co-operative Housing	Not-for-Profit	Less than \$100 Million	Ontario
The Canadian Institute of Mining, Metallurgy and Petroleum	Not-for-Profit	Less than \$100 Million	Quebec
The United Church of Canada	Not-for-Profit	Less than \$100 Million	Ontario
Union of Northern Workers	Not-for-Profit	Less than \$100 Million	Yukon, NWT & Nunavut
United Way of the Alberta Capital Region	Not-for-Profit	Less than \$100 Million	Alberta
Western Canadian District, Christian & Missionary Alliance	Not-for-Profit	Less than \$100 Million	Alberta
Alberta Innovates - Health Solutions	Public Sector	Less than \$100 Million	Alberta
Alcohol and Gaming Commission of Ontario	Public Sector	Less than \$100 Million	Ontario
Calgary Public Library	Public Sector	Less than \$100 Million	Alberta
Canada Deposit Insurance Corporation	Public Sector	\$100 to \$249 Million	Ontario
Canada Foundation for Innovation	Public Sector	\$500 to \$999 Million	Ontario
Canadian Nuclear Laboratories	Public Sector	\$100 to \$249 Million	Ontario
City of Brantford	Public Sector	\$250 to \$499 Million	Ontario
City of Charlottetown	Public Sector	Less than \$100 Million	Prince Edward Island
City of Kelowna	Public Sector	\$250 to \$499 Million	British Columbia
Credit Union Deposit Guarantee Corporation - Saskatchewan	Public Sector	Less than \$100 Million	Saskatchewan
Deposit Insurance Corporation of Ontario	Public Sector	Less than \$100 Million	Ontario

Organization Name Public (N=185)	Sector	Revenue	
Edmonton Public Library	Public Sector	Less than \$100 Million	Alberta
Gouvernement du Québec: Secrétariat du Conseil du trésor	Public Sector	\$2.5 Billion or More	Quebec
Government of Alberta	Public Sector	\$2.5 Billion or More	Alberta
Government of Nova Scotia	Public Sector	\$2.5 Billion or More	Nova Scotia
Government of Ontario	Public Sector	\$2.5 Billion or More	Ontario
Halifax Regional Municipality	Public Sector	\$500 to \$999 Million	Nova Scotia
Health Quality Council	Public Sector	Less than \$100 Million	Saskatchewan
House of Commons	Public Sector	\$250 to \$499 Million	Ontario
International Development Research Centre	Public Sector	\$250 to \$499 Million	Ontario
Office municipal d'habitation de Montréal	Public Sector	\$250 to \$499 Million	Quebec
Office of the Superintendent of Financial Institutions	Public Sector	Less than \$100 Million	Ontario
Regina Police Service	Public Sector	Less than \$100 Million	Saskatchewan
Regional District of Central Okanagan	Public Sector	Less than \$100 Million	British Columbia
Regional District of Nanaimo	Public Sector	Less than \$100 Million	British Columbia
Saskatchewan Assessment Management Agency	Public Sector	Less than \$100 Million	Saskatchewan
Saskatchewan Cancer Agency	Public Sector	\$100 to \$249 Million	Saskatchewan
Strathcona County	Public Sector	\$250 to \$499 Million	Alberta
The Senate of Canada	Public Sector	Less than \$100 Million	Ontario
Town of Ladysmith	Public Sector	Less than \$100 Million	British Columbia
Treasury Board of Canada Secretariat	Public Sector	\$2.5 Billion or More	Ontario
Water Security Agency of Saskatchewan	Public Sector	Less than \$100 Million	Saskatchewan
Yellowhead Regional Library	Public Sector	Less than \$100 Million	Alberta
LCBO	Retail	\$2.5 Billion or More	Ontario
Manitoba Liquor Control Commission	Retail	\$500 to \$999 Million	Manitoba
Association of Regina REALTORS Inc.	Services	Less than \$100 Million	Saskatchewan
Association of Saskatchewan REALTORS	Services	Less than \$100 Million	Saskatchewan
BBM Canada	Services	Less than \$100 Million	Ontario
Beaver Municipal Solutions	Services	Less than \$100 Million	Alberta
British Columbia Safety Authority	Services	Less than \$100 Million	British Columbia
Canadian Tourism Commission	Services	Less than \$100 Million	British Columbia
CSA Group	Services	\$250 to \$499 Million	Ontario
FPInnovations	Services	Less than \$100 Million	Quebec
Hong Kong Trade Development Council	Services	Less than \$100 Million	Ontario
Innovate Calgary	Services		Alberta
New Zealand Trade & Enterprise	Services	Less than \$100 Million	British Columbia
Ontario Centres of Excellence	Services	Less than \$100 Million	Ontario
Ontario Power Authority	Services	Less than \$100 Million	Ontario
Safety Codes Council	Services	Less than \$100 Million	Alberta



TBayTel Telecc Greater Toronto Airports Authority Transp Halifax Port Authority Transp Marine Atlantic Inc. Transp Metrolinx Transp	ommunications ommunications overtation overtation overtation overtation overtation overtation overtation overtation	\$1 Billion to \$2.49 Billion \$100 to \$249 Million \$1 Billion to \$2.49 Billion Less than \$100 Million \$100 to \$249 Million	Ontario Saskatchewan Ontario Ontario Nova Scotia Newfoundland
TBayTel Teleconder Greater Toronto Airports Authority Transports Palifax Port Authority Transports Authority Transports Authority Transports Marine Atlantic Inc. Transports Marine Atlantic Inc. Transports Metrolinx Transports Toronto Transit Commission Transports Bluewater Power Distribution Corporation Utilities Burlington Hydro Inc. Utilities Cambridge and North Dumfries Hydro Inc. Utilities Columbia Power Corporation Utilities Enersource Hydro Mississauga Inc Utilities Festival Hydro Inc. Utilities Guelph Hydro Electric Systems Inc. Utilities Guelph Hydro Electric Systems Inc. Utilities Halifax Regional Water Commission Utilities Halton Hills Hydro Inc. Utilities Hydro One Brampton Utilities Utilities Hydro One Brampton	ommunications portation portation portation portation portation portation	\$100 to \$249 Million \$1 Billion to \$2.49 Billion Less than \$100 Million \$100 to \$249 Million	Ontario Ontario Nova Scotia
Greater Toronto Airports Authority Halifax Port Authority Transp Marine Atlantic Inc. Transp Metrolinx Toronto Transit Commission Bluewater Power Distribution Corporation Burlington Hydro Inc. Cambridge and North Dumfries Hydro Inc. Columbia Power Corporation Utilities Enersource Hydro Mississauga Inc Festival Hydro Inc. Utilities Greater Sudbury Utilities Guelph Hydro Electric Systems Inc. Halifax Regional Water Commission Utilities Halton Hills Hydro Inc. Utilities Hydro One Brampton Utilities	portation portation portation portation portation portation portation portation	\$1 Billion to \$2.49 Billion Less than \$100 Million \$100 to \$249 Million	Ontario Nova Scotia
Halifax Port Authority Marine Atlantic Inc. Transp Metrolinx Toronto Transit Commission Bluewater Power Distribution Corporation Burlington Hydro Inc. Cambridge and North Dumfries Hydro Inc. Columbia Power Corporation Utilities Enersource Hydro Mississauga Inc Festival Hydro Inc. Utilities Greater Sudbury Utilities Guelph Hydro Electric Systems Inc. Halifax Regional Water Commission Halton Hills Hydro Inc. Utilities Hydro One Brampton Utilities	portation portation portation portation portation portation	Less than \$100 Million \$100 to \$249 Million	Nova Scotia
Marine Atlantic Inc. Metrolinx Transg Toronto Transit Commission Bluewater Power Distribution Corporation Burlington Hydro Inc. Cambridge and North Dumfries Hydro Inc. Columbia Power Corporation Utilitie: Enersource Hydro Mississauga Inc Festival Hydro Inc. Utilitie: Greater Sudbury Utilities Guelph Hydro Electric Systems Inc. Halifax Regional Water Commission Halton Hills Hydro Inc. Utilitie: Horizon Utilities Corporation Utilitie: Hydro One Brampton Utilitie	portation portation portation portation s	\$100 to \$249 Million	
MetrolinxTransportToronto Transit CommissionTransportBluewater Power Distribution CorporationUtilitienBurlington Hydro Inc.UtilitienCambridge and North Dumfries Hydro Inc.UtilitienColumbia Power CorporationUtilitienEnersource Hydro Mississauga IncUtilitienFestival Hydro Inc.UtilitienGreater Sudbury UtilitiesUtilitienGuelph Hydro Electric Systems Inc.UtilitienHalifax Regional Water CommissionUtilitienHalton Hills Hydro Inc.UtilitienHorizon Utilities CorporationUtilitienHydro One BramptonUtilitien	portation portation s		Newfoundland
Toronto Transit Commission Bluewater Power Distribution Corporation Burlington Hydro Inc. Cambridge and North Dumfries Hydro Inc. Columbia Power Corporation Enersource Hydro Mississauga Inc Festival Hydro Inc. Greater Sudbury Utilities Guelph Hydro Electric Systems Inc. Halifax Regional Water Commission Halton Hills Hydro Inc. Utilitie: Horizon Utilities Corporation Utilitie: Hydro One Brampton Utilitie	oortation S	\$500 to \$999 Million	
Bluewater Power Distribution Corporation Burlington Hydro Inc. Cambridge and North Dumfries Hydro Inc. Columbia Power Corporation Enersource Hydro Mississauga Inc Festival Hydro Inc. Greater Sudbury Utilities Guelph Hydro Electric Systems Inc. Halifax Regional Water Commission Halton Hills Hydro Inc. Utilitie: Horizon Utilities Corporation Utilitie: Hydro One Brampton Utilitie: Utilitie:	3		Ontario
Burlington Hydro Inc. Cambridge and North Dumfries Hydro Inc. Utilitie: Columbia Power Corporation Utilitie: Enersource Hydro Mississauga Inc Festival Hydro Inc. Utilitie: Greater Sudbury Utilities Utilitie: Guelph Hydro Electric Systems Inc. Halifax Regional Water Commission Utilitie: Halton Hills Hydro Inc. Utilitie: Horizon Utilities Corporation Utilitie: Hydro One Brampton Utilitie:		\$2.5 Billion or More	Ontario
Cambridge and North Dumfries Hydro Inc. Columbia Power Corporation Enersource Hydro Mississauga Inc Festival Hydro Inc. Greater Sudbury Utilities Guelph Hydro Electric Systems Inc. Halifax Regional Water Commission Halton Hills Hydro Inc. Utilitie: Horizon Utilities Corporation Utilitie: Hydro One Brampton Utilities		\$100 to \$249 Million	Ontario
Columbia Power Corporation Utilities Enersource Hydro Mississauga Inc Festival Hydro Inc. Greater Sudbury Utilities Guelph Hydro Electric Systems Inc. Halifax Regional Water Commission Halton Hills Hydro Inc. Horizon Utilities Corporation Utilities Hydro One Brampton Utilities	3	\$100 to \$249 Million	Ontario
Enersource Hydro Mississauga Inc Festival Hydro Inc. Greater Sudbury Utilities Guelph Hydro Electric Systems Inc. Halifax Regional Water Commission Halton Hills Hydro Inc. Horizon Utilities Corporation Utilities Hydro One Brampton Utilities	5	\$100 to \$249 Million	Ontario
Festival Hydro Inc. Greater Sudbury Utilities Guelph Hydro Electric Systems Inc. Halifax Regional Water Commission Halton Hills Hydro Inc. Horizon Utilities Corporation Utilities Hydro One Brampton Utilities	6	Less than \$100 Million	British Columbia
Greater Sudbury Utilities Guelph Hydro Electric Systems Inc. Halifax Regional Water Commission Halton Hills Hydro Inc. Utilitie: Horizon Utilities Corporation Utilitie: Hydro One Brampton Utilities	s	\$500 to \$999 Million	Ontario
Guelph Hydro Electric Systems Inc. Halifax Regional Water Commission Halton Hills Hydro Inc. Utilitie: Horizon Utilities Corporation Utilitie: Hydro One Brampton Utilities	3	Less than \$100 Million	Ontario
Halifax Regional Water Commission Utilities Halton Hills Hydro Inc. Horizon Utilities Corporation Utilities Hydro One Brampton Utilities	5	\$100 to \$249 Million	Ontario
Halton Hills Hydro Inc. Utilities Horizon Utilities Corporation Utilities Hydro One Brampton Utilities	5	\$100 to \$249 Million	Ontario
Horizon Utilities Corporation Utilities Hydro One Brampton Utilities	5	\$100 to \$249 Million	Nova Scotia
Hydro One Brampton Utilitie	6	Less than \$100 Million	Ontario
	5	\$500 to \$999 Million	Ontario
Hydro One Inc. Utilitie	S	\$250 to \$499 Million	Ontario
	5	\$2.5 Billion or More	Ontario
Hydro Ottawa Limited Utilitie	6	\$500 to \$999 Million	Ontario
Kitchener-Wilmot Hydro Inc. Utilities	S	\$100 to \$249 Million	Ontario
London Hydro Utilities	5	\$250 to \$499 Million	Ontario
NB Power Holding Corporation Utilities	3	\$1 Billion to \$2.49 Billion	New Brunswick
Ontario Power Generation Inc. Utilities	s	\$2.5 Billion or More	Ontario
Orillia Power Corporation Utilities	S	Less than \$100 Million	Ontario
Oshawa PUC Networks Inc. Utilities	S	\$100 to \$249 Million	Ontario
Peterborough Utilities Group Utilities	3	\$100 to \$249 Million	Ontario
PowerStream Inc. Utilities	s	\$1 Billion to \$2.49 Billion	Ontario
SaskEnergy Incorporated Utilities	5	\$500 to \$999 Million	Saskatchewan
Thunder Bay Hydro Electricity Distribution Inc. Utilities	3	\$100 to \$249 Million	Ontario
Toronto Hydro-Electric System Limited Utilities	S	\$2.5 Billion or More	Ontario
Veridian Corporation Utilities	3	\$250 to \$499 Million	Ontario
Welland Hydro-Electric System Corp. Utilities	<u></u>	Less than \$100 Million	Ontario
Westario Power Inc. Utilities		Less than \$100 Million	Ontario
Yukon Energy Corporation Utilities			
Organization Name Private (N=361) Sector	3	Less than \$100 Million	Yukon, NWT & Nunavut

Organization Name Private (N=361)	Sector	Revenue	Location
1st Choice Savings and Credit Union Ltd.	Banks	Less than \$100 Million	Alberta
Affinity Credit Union	Banks	\$100 to \$249 Million	Saskatchewan
Alterna Savings and Credit Union Limited	Banks	\$100 to \$249 Million	Ontario
Assiniboine Credit Union	Banks	\$100 to \$249 Million	Manitoba
BlueShore Financial	Banks	Less than \$100 Million	British Columbia
BMO Financial Group	Banks	\$2.5 Billion or More	Ontario
Canadian Western Bank	Banks	\$250 to \$499 Million	Alberta
Capital One	Banks		Ontario
Central 1 Credit Union	Banks	\$100 to \$249 Million	British Columbia
CIBC	Banks	\$2.5 Billion or More	Ontario
Coast Capital Savings Credit Union	Banks	\$500 to \$999 Million	British Columbia
Coastal Community Credit Union	Banks	Less than \$100 Million	British Columbia
Concentra Financial	Banks	\$100 to \$249 Million	Saskatchewan
Conexus Credit Union	Banks	\$100 to \$249 Million	Saskatchewan
Credit Union Central Alberta Limited	Banks	Less than \$100 Million	Alberta
Fédération des caisses Desjardins du Québec	Banks	\$2.5 Billion or More	Quebec
First Calgary Financial Credit Union Limited	Banks	\$100 to \$249 Million	Alberta
First West Credit Union	Banks	\$100 to \$249 Million	British Columbia
HSBC Bank Canada	Banks	\$1 Billion to \$2.49 Billion	British Columbia
ICICI Bank Canada	Banks	\$100 to \$249 Million	Ontario
Integris Credit Union	Banks	Less than \$100 Million	British Columbia
Laurentian Bank of Canada	Banks	\$500 to \$999 Million	Quebec
Meridian Credit Union	Banks	\$100 to \$249 Million	Ontario
National Bank Financial Group	Banks	\$2.5 Billion or More	Quebec
Newfoundland and Labrador Credit Union	Banks	Less than \$100 Million	Newfoundland
President's Choice Financial	Banks	\$500 to \$999 Million	Ontario
Prospera Credit Union	Banks	Less than \$100 Million	British Columbia
RBC	Banks	\$2.5 Billion or More	Ontario
SaskCentral	Banks	Less than \$100 Million	Saskatchewan
Scotiabank	Banks	\$2.5 Billion or More	Ontario
Servus Credit Union Ltd.	Banks	\$250 to \$499 Million	Alberta
Synergy Credit Union	Banks	Less than \$100 Million	Saskatchewan
Tangerine Bank	Banks	\$250 to \$499 Million	Ontario
TD Bank Financial Group	Banks	\$2.5 Billion or More	Ontario
Vancity Savings Credit Union	Banks	\$250 to \$499 Million	British Columbia
Westminster Savings Credit Union	Banks	Less than \$100 Million	British Columbia
Agrium Inc.	Chemicals	\$2.5 Billion or More	Alberta
Air Products Canada Ltd.	Chemicals	\$250 to \$499 Million	Ontario

Organization Name Private (N=361)	Sector	Revenue	
Ashland Inc.	Chemicals	\$250 to \$499 Million	Ontario
Ashland Inc Performance Materials	Chemicals		Ontario
Ashland Inc Specialty Ingredients	Chemicals		Ontario
Ashland Inc Valvoline	Chemicals		Ontario
Atotech Canada Ltd.	Chemicals	Less than \$100 Million	Ontario
Basell Canada Inc.	Chemicals	Less than \$100 Million	Quebec
BASF Canada Inc.	Chemicals	\$1 Billion to \$2.49 Billion	Ontario
Cabot Canada Ltd.	Chemicals	\$100 to \$249 Million	Ontario
CEPSA Química Montreal L.P.	Chemicals	Less than \$100 Million	Quebec
Chemtura Canada Co Cie	Chemicals	\$250 to \$499 Million	Ontario
CSL Silicones Inc.	Chemicals	Less than \$100 Million	Ontario
Cytec Canada Inc.	Chemicals	Less than \$100 Million	Ontario
Dow Chemical Canada Inc.	Chemicals	\$2.5 Billion or More	Alberta
DSM Nutritional Products Canada Inc.	Chemicals	Less than \$100 Million	Ontario
E.I. du Pont Canada Company	Chemicals	\$1 Billion to \$2.49 Billion	Ontario
FMC of Canada, Ltd.	Chemicals	Less than \$100 Million	British Columbia
Huntsman Polyurethane	Chemicals	Less than \$100 Million	Ontario
International Flavors & Fragrances Canada Ltd.	Chemicals		Ontario
LANXESS Inc.	Chemicals	\$500 to \$999 Million	Ontario
Methanex Corporation	Chemicals	\$2.5 Billion or More	British Columbia
Occidental Chemical Corporation	Chemicals	\$100 to \$249 Million	Ontario
Orica Canada Inc.	Chemicals		Quebec
PPG Canada Inc.	Chemicals	\$250 to \$499 Million	Ontario
PPG Canada Inc Industrial Coatings Division	Chemicals	\$250 to \$499 Million	Ontario
PPG Canada Inc Performance Glazing Division	Chemicals	\$250 to \$499 Million	Ontario
Praxair Canada Inc.	Chemicals	\$500 to \$999 Million	Ontario
Primex Manufacturing Ltd.	Chemicals	Less than \$100 Million	British Columbia
SABIC Innovative Plastics Canada Incorporated	Chemicals	\$100 to \$249 Million	Ontario
Solenis LLC	Chemicals		Ontario
Solvay North America	Chemicals		Ontario
Styrolution Canada Limited	Chemicals		Ontario
Yara Belle Plaine Inc.	Chemicals	\$500 to \$999 Million	Saskatchewan
Armstrong World Industries Canada Ltd.	Construction & Materials	\$100 to \$249 Million	Quebec
General Shale Brick, Inc.	Construction & Materials		Ontario
Holcim (Canada) Inc.	Construction & Materials	\$1 Billion to \$2.49 Billion	Ontario
Knauf Insulation Ltd.	Construction & Materials	Less than \$100 Million	Quebec
Lafarge Canada Inc.	Construction & Materials	\$2.5 Billion or More	Quebec
Lehigh Hanson Materials Limited	Construction & Materials	\$500 to \$999 Million	Alberta

Mission Group Enterprises Construction & Materials \$100 to \$249 Million British Columbia Stuart Olson Inc. Construction & Materials \$1 Billion to \$2.49 Billion Alberta Votorantim Cement North America Construction & Materials \$1 Billion to \$2.49 Billion Outside Broan-NuTrino Canada Inc. Consumer Durables \$100 to \$249 Million Ontario Canadad Goose Inc. Consumer Durables \$100 to \$249 Million Ontario Canadad Inc. Consumer Durables \$100 to \$249 Million Ontario Fisher & Paykel Appliances Consumer Durables Less than \$100 Million Ontario Richenont Canada Inc. Consumer Durables Less than \$100 Million Ontario Richenont Canada Inc. Consumer Durables Less than \$100 Million Ontario Andrew Peller Limited Fast Moving Consumer Goods \$200 to \$399 Million Ontario Andrew Peller Limited Fast Moving Consumer Goods \$200 to \$399 Million Ontario Bearlia Fast Moving Consumer Goods Less than \$100 Million Ontario BEL Group Fast Moving Consumer Goods Less tha	Organization Name Private (N=361)	Sector	Revenue	Location
Taffss Canada Construction & Materials \$100 to \$240 Million Quebec Votorantiin Cement North America Construction & Materials \$1 Billion to \$249 Million Ontario Broan-NuTroe Canada Inc. Consumer Durables \$100 to \$249 Million Ontario Canadace Inc. Consumer Durables \$100 to \$249 Million Quebec Fisher & Paykel Appliances Consumer Durables Less than \$100 Million Ontario Richeron Canada Inc. Consumer Durables Less than \$100 Million Ontario Richeron Canada Inc. Consumer Durables Less than \$100 Million Ontario Richeron Canada Inc. Consumer Durables Less than \$100 Million Ontario Andrew Peller Limited Fast Moving Consumer Goods \$500 to \$999 Million Ontario And Fooks Inc. Fast Moving Consumer Goods Less than \$100 Million Ontario BEL Group Fast Moving Consumer Goods Less than \$100 Million Outario BEI Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Outario Ber Graphic Canada Fast Moving Consumer Goods Less than \$100 Million <td>Mission Group Enterprises</td> <td>Construction & Materials</td> <td>\$100 to \$249 Million</td> <td>British Columbia</td>	Mission Group Enterprises	Construction & Materials	\$100 to \$249 Million	British Columbia
Votoratifun Cement North America Construction & Materials \$1.5 Illion to \$2.49 fillion Ontario Broan-NuTone Canada Inc. Consumer Durables \$100 to \$249 Million Ontario Canada Goose Inc. Consumer Durables \$100 to \$249 Million Quebec Fisher & Paykel Appliances Consumer Durables Less than \$100 Million Ontario Group SEB Canada Inc. Consumer Durables Less than \$100 Million Ontario SIA Canada Company Fast Moving Consumer Goods \$500 to \$999 Million Ontario 3M Canada Company Fast Moving Consumer Goods \$500 to \$999 Million Ontario 4Ard Foods Inc. Fast Moving Consumer Goods \$100 to \$249 Million Ontario 4Ard Foods Inc. Fast Moving Consumer Goods \$100 to \$249 Million Ontario BEL Group Fast Moving Consumer Goods Less than \$100 Million Ontario BIC Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Quebec BiC Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Ontario Corby Canada Fast Moving Consumer Goods \$100 to \$249	Stuart Olson Inc.	Construction & Materials	\$1 Billion to \$2.49 Billion	Alberta
Broan-NuTone Canada Inc. Consumer Durables Consumer Durables Si 100 to \$249 Million Ontario Canada Goose Inc. Consumer Durables Si 100 to \$249 Million Ontario Canadale Inc. Consumer Durables Si 100 to \$249 Million Ontario Consumer Durables Consumer Durables Less than \$100 Million Ontario Consumer Goods Si 500 to \$999 Million Ontario Consumer Goods Consumer G	Tafisa Canada	Construction & Materials	\$100 to \$249 Million	Quebec
Canada Goose Inc. Consumer Durables \$100 to \$249 Million Ontario Canadelle Inc. Consumer Durables \$100 to \$249 Million Quebec Fisher & Paykel Appliances Consumer Durables Less than \$100 Million Ontario Group SEB Canadal Inc. Consumer Durables Less than \$100 Million Ontario Side Canada Inc. Consumer Durables Less than \$100 Million Ontario 3M Canada Company Fast Moving Consumer Goods \$500 to \$999 Million Ontario Andrew Peller Limited Fast Moving Consumer Goods \$100 to \$249 Million Ontario Andrew Peller Limited Fast Moving Consumer Goods \$100 to \$249 Million Ontario Bailla Fast Moving Consumer Goods Less than \$100 Million Ontario BEL Group Fast Moving Consumer Goods Less than \$100 Million Quebec BIC Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Ontario Bord Graphic Canada Fast Moving Consumer Goods \$500 to \$999 Million Ontario Campbell Company of Canada Fast Moving Consumer Goods \$100 to \$249 Million <t< td=""><td>Votorantim Cement North America</td><td>Construction & Materials</td><td>\$1 Billion to \$2.49 Billion</td><td>Ontario</td></t<>	Votorantim Cement North America	Construction & Materials	\$1 Billion to \$2.49 Billion	Ontario
Canadelle Inc. Consumer Durables \$100 to \$249 Million Quebec Fisher & Paykel Appliances Consumer Durables Less than \$100 Million Ontario Group SEB Canada Inc. Consumer Durables Less than \$100 Million Ontario Richenont Canada Inc. Consumer Durables Less than \$100 Million Ontario And Canada Company Fast Moving Consumer Goods \$500 to \$999 Million Ontario And Foods Inc. Fast Moving Consumer Goods \$250 to \$499 Million Ontario Aria Foods Inc. Fast Moving Consumer Goods Less than \$100 Million Ontario Bearilla Fast Moving Consumer Goods Less than \$100 Million Ontario BEL Group Fast Moving Consumer Goods Less than \$100 Million Outebec BIC Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Outebec Campbell Company of Canada Fast Moving Consumer Goods \$500 to \$999 Million Ontario Coly Canada Fast Moving Consumer Goods \$100 to \$249 Million Outebec Country Ribbon Inc. Fast Moving Consumer Goods \$100 to \$249 Million <t< td=""><td>Broan-NuTone Canada Inc.</td><td>Consumer Durables</td><td>Less than \$100 Million</td><td>Ontario</td></t<>	Broan-NuTone Canada Inc.	Consumer Durables	Less than \$100 Million	Ontario
Fisher & Paykel Appliances Consumer Durables Less than \$100 Million Ontario Group SEB Canada Inc. Consumer Durables Less than \$100 Million Ontario Ikchemort Canada Inc. Consumer Durables Less than \$100 Million Ontario 3M Canada Company Fast Moving Consumer Goods \$500 to \$999 Million Ontario Andrew Peller Limited Fast Moving Consumer Goods \$250 to \$499 Million Ontario Aria Foods Inc. Fast Moving Consumer Goods Less than \$100 Million Ontario Batilia Fast Moving Consumer Goods Less than \$100 Million Ontario BEL Group Fast Moving Consumer Goods Less than \$100 Million Ontario BOC Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Ontario Bord Graphic Canada Fast Moving Consumer Goods \$100 to \$249 Million Ontario Campbell Company of Canada Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia CKF Inc. Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia Country Ribbon Inc. Fast Moving Consumer Goods \$100 to \$24	Canada Goose Inc.	Consumer Durables	\$100 to \$249 Million	Ontario
Group SEB Canada Inc. Consumer Durables Less than \$100 Million Ontario Richemont Canada Inc. Consumer Durables Less than \$100 Million Ontario MC Canada Company Fast Moving Consumer Goods \$500 to \$599 Million Ontario And Foods Inc. Fast Moving Consumer Goods \$250 to \$499 Million Ontario Arla Foods Inc. Fast Moving Consumer Goods Less than \$100 Million Ontario BEL Group Fast Moving Consumer Goods Less than \$100 Million Quebec BIC Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Ontario Bonduelle North America Inc. Fast Moving Consumer Goods \$500 to \$399 Million Ontario Campbell Company of Canada Fast Moving Consumer Goods \$500 to \$399 Million Ontario Correct KF Inc. Fast Moving Consumer Goods \$500 to \$349 Million Nova Scotia Coyl Canada Fast Moving Consumer Goods Less than \$100 Million Newfoundland For Overlage Ltd. Fast Moving Consumer Goods Less than \$100 Million Newfoundland For Overlage Ltd. Fast Moving Consumer Goods	Canadelle Inc.	Consumer Durables	\$100 to \$249 Million	Quebec
Richemont Canada Inc. 3M Canada Company Fast Moving Consumer Goods SS00 to \$999 Million Ontario Ontario And Fast Moving Consumer Goods SS00 to \$999 Million Ontario Ontario Arda Foods Inc. Fast Moving Consumer Goods SS00 to \$494 Million Ontario Ontario Arda Foods Inc. Fast Moving Consumer Goods SS00 to \$494 Million Ontario Ontario Barilla Bell Group Fast Moving Consumer Goods Less than \$100 Million Ontario BEL Group Fast Moving Consumer Goods Eess than \$100 Million Outero BIC Graphic Canada Fast Moving Consumer Goods Eess than \$100 Million Ontario Ontario BIC Graphic Canada Fast Moving Consumer Goods Eess than \$100 Million Ontario Ontario Ontario Ontario Ontario Ontario CKF Inc. Fast Moving Consumer Goods Fast Movi	Fisher & Paykel Appliances	Consumer Durables	Less than \$100 Million	Ontario
3M Canada Company Fast Moving Consumer Goods \$500 to \$999 Million Ontario Andrew Peller Limited Fast Moving Consumer Goods \$250 to \$499 Million Ontario Ard Foods Inc. Fast Moving Consumer Goods \$100 to \$249 Million Ontario Barilla Fast Moving Consumer Goods Less than \$100 Million Ontario BEL Group Fast Moving Consumer Goods Less than \$100 Million Ontario BIC Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Ontario BIC Graphic Canada Fast Moving Consumer Goods \$500 to \$999 Million Ontario Campbell Company of Canada Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia Cort KF Inc. Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia Coty Canada Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia Country Ribbon Inc. Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia E & J Gallo Winery Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia E & J Gallo Winery Fast Moving Consumer Goods \$500 to \$999 Million Ontario Eden Valley Poultry Inc. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Eden Valley Poultry Inc. <	Group SEB Canada Inc.	Consumer Durables	Less than \$100 Million	Ontario
Andrew Peller Limited Fast Moving Consumer Goods \$250 to \$499 Million Ontario Arla Foods Inc. Fast Moving Consumer Goods \$100 to \$249 Million Ontario BEL Group Fast Moving Consumer Goods Less than \$100 Million Quebec BIC Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Ontario Bic Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Ontario Bonduelle North America Inc. Fast Moving Consumer Goods \$500 to \$999 Million Ontario CAmpbell Company of Canada Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia CKF Inc. Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia Coty Canada Fast Moving Consumer Goods Less than \$100 Million Nova Scotia Country Ribbon Inc. Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia Dr. Oetker Ltd. Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia Eet & J Gallo Winery Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia Ferrero Canada Limited Commercial Division	Richemont Canada Inc.	Consumer Durables	Less than \$100 Million	Ontario
Arla Foods Inc. Fast Moving Consumer Goods \$100 to \$249 Million Ontario Barilla Fast Moving Consumer Goods Less than \$100 Million Ontario BEL Group Fast Moving Consumer Goods Less than \$100 Million Quebec BIC Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Ontario Compbell Company of Canada Fast Moving Consumer Goods \$500 to \$999 Million Ontario CKF Inc. Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia Coty Canada Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia Coty Canada Fast Moving Consumer Goods Less than \$100 Million Newfoundland Coty Canada Fast Moving Consumer Goods Less than \$100 Million Newfoundland Dr. Oetker Ltd. Fast Moving Consumer Goods \$100 to \$249 Million Ontario E & J Gallo Winery Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia E & J Gallo Winery Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia E & J Gallo Winery Fast Moving Consumer Goods \$100 to \$249	3M Canada Company	Fast Moving Consumer Goods	\$500 to \$999 Million	Ontario
Barilla Fast Moving Consumer Goods Less than \$100 Million Quebec BEL Group Fast Moving Consumer Goods Less than \$100 Million Quebec BIC Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Ontario Bonduelle North America Inc. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Campbell Company of Canada Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia CKF Inc. Fast Moving Consumer Goods \$100 to \$249 Million Quebec Coty Canada Fast Moving Consumer Goods \$100 to \$249 Million Quebec Country Ribbon Inc. Fast Moving Consumer Goods Less than \$100 Million Newfoundland Dr. Oetker Ltd. Fast Moving Consumer Goods \$100 to \$249 Million Quebec Ea J Gallo Winery Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia Een Valley Poultry Inc. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Ferrero Canada Litd. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Kellogg Canada Inc. Fast Moving Consumer Goods <	Andrew Peller Limited	Fast Moving Consumer Goods	\$250 to \$499 Million	Ontario
BEL Group Fast Moving Consumer Goods Less than \$100 Million Quebec BIC Graphic Canada Fast Moving Consumer Goods Less than \$100 Million Ontario Bonduelle North America Inc. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Campbell Company of Canada Fast Moving Consumer Goods \$500 to \$249 Million Nova Scotia CKF Inc. Fast Moving Consumer Goods \$100 to \$249 Million Nova Scotia Coty Canada Fast Moving Consumer Goods \$100 to \$249 Million Newfoundland Country Ribbon Inc. Fast Moving Consumer Goods \$100 to \$249 Million Newfoundland Dr. Oetker Ltd. Fast Moving Consumer Goods \$100 to \$249 Million Newfoundland E & J Gallo Winery Fast Moving Consumer Goods \$100 to \$249 Million Ontario Eden Valley Poultry Inc. Fast Moving Consumer Goods \$500 to \$999 Million Nova Scotia Fereror Canada Limited Commercial Division Fast Moving Consumer Goods \$500 to \$999 Million Ontario H.J. Heinz Company of Canada Ltd. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Kellogg Canada	Arla Foods Inc.	Fast Moving Consumer Goods	\$100 to \$249 Million	Ontario
BIC Graphic Canada Bonduelle North America Inc. Fast Moving Consumer Goods Campbell Company of Canada CikF Inc. Fast Moving Consumer Goods CikF Inc. Fast Moving Consumer Goods County Ribbon Inc. Fast Moving Consumer Goods Fast M	Barilla	Fast Moving Consumer Goods	Less than \$100 Million	Ontario
Bonduelle North America Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioCampbell Company of CanadaFast Moving Consumer Goods\$500 to \$999 MillionNova ScotiaCKF Inc.Fast Moving Consumer Goods\$100 to \$249 MillionQuebecCoy CanadaFast Moving Consumer Goods\$100 to \$249 MillionQuebecCountry Ribbon Inc.Fast Moving Consumer GoodsLess than \$100 MillionNewfoundlandDr. Oetker Ltd.Fast Moving Consumer Goods\$100 to \$249 MillionOntarioE & J Gallo WineryFast Moving Consumer Goods\$100 to \$249 MillionNova ScotiaEden Valley Poultry Inc.Fast Moving Consumer Goods\$100 to \$249 MillionNova ScotiaFerrero Canada Limited Commercial DivisionFast Moving Consumer Goods\$500 to \$999 MillionOntarioH.J. Heinz Company of Canada Ltd.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioJTI-Macdonald Corp.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioKimberly-Clark CorporationFast Moving Consumer Goods\$500 to \$999 MillionOntarioKimberly-Clark CorporationFast Moving Consumer Goods\$500 to \$999 MillionOntarioL'Oréal CanadaFast Moving Consumer Goods\$500 to \$999 MillionOntarioL'Oréal Canada Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioMary Kay, Inc.Fast Moving Consumer Goods\$2.5 Billion or MoreOntarioPepsiCo CanadaFast Moving Consumer Goods\$2.5 Billion or MoreOntario	BEL Group	Fast Moving Consumer Goods	Less than \$100 Million	Quebec
Campbell Company of CanadaFast Moving Consumer Goods\$500 to \$999 MillionOntarioCKF Inc.Fast Moving Consumer Goods\$100 to \$249 MillionNova ScotiaCoty CanadaFast Moving Consumer Goods\$100 to \$249 MillionQuebecCountry Ribbon Inc.Fast Moving Consumer GoodsLess than \$100 MillionNewfoundlandDr. Oetker Ltd.Fast Moving Consumer Goods\$100 to \$249 MillionOntarioE & J Gallo WineryFast Moving Consumer Goods\$100 to \$249 MillionNova ScotiaEden Valley Poultry Inc.Fast Moving Consumer Goods\$100 to \$249 MillionNova ScotiaFerrero Canada Limited Commercial DivisionFast Moving Consumer Goods\$500 to \$999 MillionOntarioH.J. Heinz Company of Canada Ltd.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioJTI-Macdonald Corp.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioKellogg Canada Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioKeinberly-Clark CorporationFast Moving Consumer Goods\$500 to \$999 MillionOntarioL'Oréal CanadaFast Moving Consumer Goods\$2.5 Billion or MoreOntarioL'Oréal Canada Inc.Fast Moving Consumer Goods\$2.5 Billion or MoreOntarioMary Kay, Inc.Fast Moving Consumer Goods\$2.5 Billion or MoreOntarioPepsiCo CanadaFast Moving Consumer Goods\$2.5 Billion or MoreOntarioRothmans, Benson & Hedges Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntario <t< td=""><td>BIC Graphic Canada</td><td>Fast Moving Consumer Goods</td><td>Less than \$100 Million</td><td>Ontario</td></t<>	BIC Graphic Canada	Fast Moving Consumer Goods	Less than \$100 Million	Ontario
CKF Inc. CKF Inc. CKF Inc. COty Canada Fast Moving Consumer Goods St 100 to \$249 Million Quebec Country Ribbon Inc. Fast Moving Consumer Goods Contry Ribbon Inc. Fast Moving Consumer Goods Contry Ribbon Inc. Fast Moving Consumer Goods Less than \$100 Million Newfoundland Dr. Oetker Ltd. Fast Moving Consumer Goods E& J Gallo Winery Fast Moving Consumer Goods Fast Moving Consumer Goods Fast Moving Consumer Goods Ferrero Canada Limited Commercial Division Fast Moving Consumer Goods Fast Moving Consumer Goo	Bonduelle North America Inc.	Fast Moving Consumer Goods		Quebec
Coty CanadaFast Moving Consumer Goods\$100 to \$249 MillionQuebecCountry Ribbon Inc.Fast Moving Consumer GoodsLess than \$100 MillionNewfoundlandDr. Oetker Ltd.Fast Moving Consumer Goods\$100 to \$249 MillionOntarioE & J Gallo WineryFast Moving Consumer Goods\$100 to \$249 MillionNova ScotiaEden Valley Poultry Inc.Fast Moving Consumer Goods\$100 to \$249 MillionNova ScotiaFerrero Canada Limited Commercial DivisionFast Moving Consumer Goods\$500 to \$999 MillionOntarioH.J. Heinz Company of Canada Ltd.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioJTI-Nacdonald Corp.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioKellogg Canada Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioKimberly-Clark CorporationFast Moving Consumer Goods\$500 to \$999 MillionOntarioLabatt Breweries of CanadaFast Moving Consumer Goods\$2.5 Billion or MoreOntarioL'Oréal Canada Inc.Fast Moving Consumer Goods\$500 to \$999 MillionQuebecMary Kay, Inc.Fast Moving Consumer Goods\$2.5 Billion or MoreOntarioPepsiCo CanadaFast Moving Consumer Goods\$2.5 Billion or MoreOntarioProcter & Gamble Inc.Fast Moving Consumer Goods\$2.5 Billion or MoreOntarioSCO Hyglene ProductsFast Moving Consumer Goods\$500 to \$999 MillionOntarioSleeman Breweries Ltd.Fast Moving Consumer Goods\$100 to \$249 MillionOntario </td <td>Campbell Company of Canada</td> <td>Fast Moving Consumer Goods</td> <td>\$500 to \$999 Million</td> <td>Ontario</td>	Campbell Company of Canada	Fast Moving Consumer Goods	\$500 to \$999 Million	Ontario
Country Ribbon Inc. Fast Moving Consumer Goods Fa	CKF Inc.	Fast Moving Consumer Goods	\$100 to \$249 Million	Nova Scotia
Dr. Oetker Ltd.Fast Moving Consumer Goods\$100 to \$249 MillionOntarioE & J Gallo WineryFast Moving Consumer Goods\$100 to \$249 MillionNova ScotiaEden Valley Poultry Inc.Fast Moving Consumer Goods\$100 to \$249 MillionNova ScotiaFerrero Canada Limited Commercial DivisionFast Moving Consumer Goods\$500 to \$999 MillionOntarioH.J. Heinz Company of Canada Ltd.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioJTI-Macdonald Corp.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioKellogg Canada Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioKimberly-Clark CorporationFast Moving Consumer Goods\$500 to \$999 MillionOntarioLabatt Breweries of CanadaFast Moving Consumer Goods\$500 to \$999 MillionOntarioL'Oréal Canada Inc.Fast Moving Consumer Goods\$500 to \$999 MillionQuebecMary Kay, Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioPepsiCo CanadaFast Moving Consumer GoodsLess than \$100 MillionOntarioPepsiCo CanadaFast Moving Consumer Goods\$2.5 Billion or MoreOntarioRothmans, Benson & Hedges Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioSCA Hygiene ProductsFast Moving Consumer Goods\$100 to \$249 MillionOntarioSleeman Breweries Ltd.Fast Moving Consumer Goods\$250 to \$499 MillionOntario	Coty Canada	Fast Moving Consumer Goods	\$100 to \$249 Million	Quebec
E & J Gallo Winery Eden Valley Poultry Inc. Fast Moving Consumer Goods Ferrero Canada Limited Commercial Division Fast Moving Consumer Goods Fast Moving Con	Country Ribbon Inc.	Fast Moving Consumer Goods	Less than \$100 Million	Newfoundland
Eden Valley Poultry Inc.Fast Moving Consumer Goods\$100 to \$249 MillionNova ScotiaFerrero Canada Limited Commercial DivisionFast Moving Consumer Goods\$500 to \$999 MillionOntarioH.J. Heinz Company of Canada Ltd.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioJTI-Macdonald Corp.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioKellogg Canada Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioKimberly-Clark CorporationFast Moving Consumer Goods\$500 to \$999 MillionOntarioLabatt Breweries of Canada Inc.Fast Moving Consumer Goods\$2.5 Billion or MoreOntarioL'Oréal Canada Inc.Fast Moving Consumer Goods\$500 to \$999 MillionQuebecMary Kay, Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioPepsiCo CanadaFast Moving Consumer Goods\$2.5 Billion or MoreOntarioProcter & Gamble Inc.Fast Moving Consumer Goods\$2.5 Billion or MoreOntarioRothmans, Benson & Hedges Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioSCA Hygiene ProductsFast Moving Consumer Goods\$100 to \$249 MillionOntarioSleeman Breweries Ltd.Fast Moving Consumer Goods\$250 to \$499 MillionOntario	Dr. Oetker Ltd.	Fast Moving Consumer Goods	\$100 to \$249 Million	Ontario
Ferrero Canada Limited Commercial Division H.J. Heinz Company of Canada Ltd. Fast Moving Consumer Goods \$500 to \$999 Million Ontario JTI-Macdonald Corp. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Ontario Kellogg Canada Inc. Kellogg Canada Inc. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Kimberly-Clark Corporation Fast Moving Consumer Goods \$500 to \$999 Million Ontario Ontario Labatt Breweries of Canada Fast Moving Consumer Goods \$500 to \$999 Million Ontario Ontario L'Oréal Canada Inc. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Ontario Cuebec Mary Kay, Inc. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Quebec Mary Kay, Inc. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Ontario PepsiCo Canada Fast Moving Consumer Goods \$2.5 Billion or More Ontario Procter & Gamble Inc. Fast Moving Consumer Goods \$2.5 Billion or More Ontario Ontario Rothmans, Benson & Hedges Inc. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Ontario SCA Hygiene Products Fast Moving Consumer Goods \$100 to \$249 Million Ontario Ontario	E & J Gallo Winery	Fast Moving Consumer Goods		Ontario
H.J. Heinz Company of Canada Ltd. Fast Moving Consumer Goods \$500 to \$999 Million Ontario Ontario Fast Moving Consumer Goods Kellogg Canada Inc. Fast Moving Consumer Goods Fast Moving Consumer Goods Kimberly-Clark Corporation Fast Moving Consumer Goods Lebst Breweries of Canada Fast Moving Consumer Goods Fast Moving Consume	Eden Valley Poultry Inc.	Fast Moving Consumer Goods	\$100 to \$249 Million	Nova Scotia
JTI-Macdonald Corp. Fast Moving Consumer Goods Kellogg Canada Inc. Fast Moving Consumer Goods Fast Moving Consumer Goods Kimberly-Clark Corporation Fast Moving Consumer Goods Fast Moving Consumer Goods Fast Moving Consumer Goods Fast Moving Consumer Goods L'Oréal Canada Inc. Fast Moving Consumer Goods Fast Moving Consumer Go	Ferrero Canada Limited Commercial Division	Fast Moving Consumer Goods	\$500 to \$999 Million	Ontario
Kellogg Canada Inc. Kimberly-Clark Corporation Fast Moving Consumer Goods Fast Moving Consumer Goods Labatt Breweries of Canada Fast Moving Consumer Goods Fast Moving Consumer Goods L'Oréal Canada Inc. Fast Moving Consumer Goods Fast Mov	H.J. Heinz Company of Canada Ltd.	Fast Moving Consumer Goods	\$500 to \$999 Million	Ontario
Kimberly-Clark Corporation Fast Moving Consumer Goods \$500 to \$999 Million Ontario Labatt Breweries of Canada L'Oréal Canada Inc. Fast Moving Consumer Goods \$2.5 Billion or More Ontario L'Oréal Canada Inc. Fast Moving Consumer Goods \$500 to \$999 Million Quebec Mary Kay, Inc. Fast Moving Consumer Goods Less than \$100 Million Ontario PepsiCo Canada Fast Moving Consumer Goods \$2.5 Billion or More Ontario Procter & Gamble Inc. Fast Moving Consumer Goods \$2.5 Billion or More Ontario Rothmans, Benson & Hedges Inc. Fast Moving Consumer Goods \$500 to \$999 Million Ontario SCA Hygiene Products Fast Moving Consumer Goods \$100 to \$249 Million Ontario Sleeman Breweries Ltd. Fast Moving Consumer Goods \$250 to \$499 Million Ontario	JTI-Macdonald Corp.	Fast Moving Consumer Goods	\$500 to \$999 Million	Ontario
Labatt Breweries of Canada L'Oréal Canada Inc. Fast Moving Consumer Goods L'Oréal Canada Inc. Fast Moving Consumer Goods Fast Moving Consumer Goods Fast Moving Consumer Goods Fast Moving Consumer Goods Less than \$100 Million Ontario PepsiCo Canada Fast Moving Consumer Goods Fast Moving Consumer Goods Procter & Gamble Inc. Fast Moving Consumer Goods	Kellogg Canada Inc.	Fast Moving Consumer Goods	\$500 to \$999 Million	Ontario
L'Oréal Canada Inc. Fast Moving Consumer Goods Fast Moving Consumer Goods Less than \$100 Million Ontario PepsiCo Canada Procter & Gamble Inc. Rothmans, Benson & Hedges Inc. Fast Moving Consumer Goods \$2.5 Billion or More Ontario Ontario Ontario SCA Hygiene Products Fast Moving Consumer Goods \$100 to \$249 Million Ontario Ontario Sleeman Breweries Ltd.	Kimberly-Clark Corporation	Fast Moving Consumer Goods	\$500 to \$999 Million	Ontario
Mary Kay, Inc. Fast Moving Consumer Goods PepsiCo Canada Fast Moving Consumer Goods	Labatt Breweries of Canada	Fast Moving Consumer Goods	\$2.5 Billion or More	Ontario
PepsiCo CanadaFast Moving Consumer Goods\$2.5 Billion or MoreOntarioProcter & Gamble Inc.Fast Moving Consumer Goods\$2.5 Billion or MoreOntarioRothmans, Benson & Hedges Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioSCA Hygiene ProductsFast Moving Consumer Goods\$100 to \$249 MillionOntarioSleeman Breweries Ltd.Fast Moving Consumer Goods\$250 to \$499 MillionOntario	L'Oréal Canada Inc.	Fast Moving Consumer Goods	\$500 to \$999 Million	Quebec
Procter & Gamble Inc.Fast Moving Consumer Goods\$2.5 Billion or MoreOntarioRothmans, Benson & Hedges Inc.Fast Moving Consumer Goods\$500 to \$999 MillionOntarioSCA Hygiene ProductsFast Moving Consumer Goods\$100 to \$249 MillionOntarioSleeman Breweries Ltd.Fast Moving Consumer Goods\$250 to \$499 MillionOntario	Mary Kay, Inc.	Fast Moving Consumer Goods	Less than \$100 Million	Ontario
Rothmans, Benson & Hedges Inc. SCA Hygiene Products Sleeman Breweries Ltd. Fast Moving Consumer Goods	PepsiCo Canada	Fast Moving Consumer Goods	\$2.5 Billion or More	Ontario
SCA Hygiene Products Sleeman Breweries Ltd. Fast Moving Consumer Goods Fast Moving Consumer Goods \$100 to \$249 Million Ontario Ontario	Procter & Gamble Inc.	Fast Moving Consumer Goods	\$2.5 Billion or More	Ontario
Sleeman Breweries Ltd. Fast Moving Consumer Goods \$250 to \$499 Million Ontario	Rothmans, Benson & Hedges Inc.	Fast Moving Consumer Goods	\$500 to \$999 Million	Ontario
,	SCA Hygiene Products	Fast Moving Consumer Goods	\$100 to \$249 Million	Ontario
Softing Foods Inc. \$4 Dillion to \$2.40 Dillion Contains	Sleeman Breweries Ltd.	Fast Moving Consumer Goods	\$250 to \$499 Million	Ontario
Solina i Jours Inc. Fast Moving Consumer Goods \$1 billion to \$2.49 billion Offano	Sofina Foods Inc.	Fast Moving Consumer Goods	\$1 Billion to \$2.49 Billion	Ontario

Organization Name Private (N=361)	Sector	Revenue	
WD-40 Products Canada Ltd.	Fast Moving Consumer Goods	Less than \$100 Million	Ontario
Brandes Investment Partners & Co.	Financial Services	Less than \$100 Million	Ontario
CIBC Mellon	Financial Services	\$500 to \$999 Million	Ontario
Credential Financial Inc.	Financial Services	\$100 to \$249 Million	British Columbia
Empire Life Investments Inc.	Financial Services	\$500 to \$999 Million	Ontario
Fidelity Investments Canada ULC	Financial Services	\$250 to \$499 Million	Ontario
Fiera Capital Corporation	Financial Services	\$100 to \$249 Million	Quebec
Franklin Templeton Investments	Financial Services	\$250 to \$499 Million	Ontario
Harvard Developments Inc.	Financial Services	\$100 to \$249 Million	Saskatchewan
Home Trust Company	Financial Services	\$500 to \$999 Million	Ontario
IA Clarington Investments Inc.	Financial Services	\$100 to \$249 Million	Quebec
International Financial Data Services (Canada)	Financial Services	\$100 to \$249 Million	Ontario
Investors Group Inc.	Financial Services	\$1 Billion to \$2.49 Billion	Manitoba
John Deere Credit Inc Canada	Financial Services	\$100 to \$249 Million	Ontario
Mackenzie Financial Corporation	Financial Services	\$500 to \$999 Million	Ontario
NEI Investments	Financial Services	Less than \$100 Million	Ontario
State Street Trust Company Canada	Financial Services	\$100 to \$249 Million	Ontario
The D&B Companies of Canada Ltd.	Financial Services	Less than \$100 Million	Ontario
Wells Fargo Financial Corporation Canada	Financial Services	Less than \$100 Million	Ontario
Belden (Canada) Inc.	High Technology	Less than \$100 Million	Ontario
Christie Digital Systems Inc.	High Technology	\$250 to \$499 Million	Ontario
Chubb Edwards	High Technology	\$250 to \$499 Million	Ontario
GE Canada	High Technology	\$2.5 Billion or More	Ontario
Navtech Systems Support Inc.	High Technology	Less than \$100 Million	Ontario
Rolls-Royce Canada Ltd.	High Technology	\$500 to \$999 Million	Quebec
Schneider Electric	High Technology	\$250 to \$499 Million	British Columbia
Siemens Canada Limited	High Technology	\$2.5 Billion or More	Ontario
Tech Data Canada Corporation	High Technology	\$1 Billion to \$2.49 Billion	Ontario
Teranet Inc.	High Technology	\$100 to \$249 Million	Ontario
Thales Canada Inc.	High Technology	\$250 to \$499 Million	Ontario
Amcor Limited	Industrial Goods		Ontario
ArcelorMittal Canada Hamilton	Industrial Goods	\$1 Billion to \$2.49 Billion	Ontario
ArcelorMittal Canada Saint-Patrick	Industrial Goods	\$1 Billion to \$2.49 Billion	Quebec
ArcelorMittal Tailored Blanks Americas Corp.	Industrial Goods	\$100 to \$249 Million	Ontario
ArcelorMittal Tubular Products - Automotive Division	Industrial Goods	Less than \$100 Million	Ontario
Archer-Daniels-Midland Company (Canada) Ltd.	Industrial Goods		Alberta
Atlantic Packaging Products Ltd.	Industrial Goods		Ontario
Babcock & Wilcox Canada Ltd.	Industrial Goods	\$100 to \$249 Million	Ontario

Bericap North America Inc.	Organization Name Private (N=361)	Sector	Revenue	
Cargill Limited Industrial Goods \$2.5 Billion or More Manitoba Caterpillar of Canada Corporation Industrial Goods Less than \$100 Million Ontario Caterpillar Turneling Canada Corporation Industrial Goods \$10 billion to \$249 Million Ontario CHEP Canada Inc. Industrial Goods \$1 Billion to \$2.49 Million Ontario Continental Tire Canada, Inc. Industrial Goods \$500 to \$999 Million Ontario Domanics Inc. Industrial Goods Less than \$100 Million Ontario Doman Products Inc. Industrial Goods Less than \$100 Million Ontario Elliott Turtomachinery Canada, Inc. Industrial Goods \$2.5 Billion or More Alberta Enersys Inc. Industrial Goods \$2.5 Billion or More Alberta Finning (Canada) Industrial Goods \$2.5 Billion or More Alberta Finning International Inc. Industrial Goods \$1.00 to \$2.49 Million Ontario Flowserve Canada Inc. Industrial Goods \$1.00 to \$2.49 Million Ontario Hilli (Canada) Corporation Industrial Goods \$1.00 to \$2.49 Million <	Bericap North America Inc.	Industrial Goods	Less than \$100 Million	Ontario
Cateryllar of Canada Corporation Industrial Coods Less than \$100 Million Ontario Cateryllar Tunneling Canada Corporation Industrial Coods S100 to \$249 Million Ontario CHEP Canada Inc. Industrial Goods S100 to \$249 Million Ontario CNH America, LLC. Industrial Goods S100 to \$249 Million Ontario Continental Tire Canada, Inc. Industrial Goods S500 to \$999 Million Ontario Continental Tire Canada, Inc. Industrial Goods Less than \$100 Million Ontario Darfoss Inc. Industrial Goods Less than \$100 Million Ontario Contario Darfoss Inc. Industrial Goods Less than \$100 Million Ontario Click Turbomachinery Canada, Inc. Industrial Goods Less than \$100 Million Ontario Click Turbomachinery Canada, Inc. Industrial Goods \$2.5 Billion or More Alberta Finning International Inc. Industrial Goods \$2.5 Billion or More Alberta Finning International Inc. Industrial Goods \$2.5 Billion or More Alberta Finning International Inc. Industrial Goods \$2.5 Billion or More Alberta Finning Canada Inc. Industrial Goods \$2.5 Billion or More Alberta Finning Canada Inc. Industrial Goods \$2.5 Billion or More Alberta Finning Canada Inc. Industrial Goods \$2.5 Billion or More Finning Canada Inc. Industrial Goods \$2.5 Billion or More Finning Canada Inc. Industrial Goods \$100 to \$2.49 Million Ontario Finning Canada Inc. Industrial Goods \$100 to \$2.49 Million Ontario Finning Canada Inc. Industrial Goods \$10 billion to \$2.49 Billion Ontario Finning Canada Inc. Industrial Goods \$2.5 Billion or More Finning Canada Inc. Industrial Goods \$2.5 Billion or More Finning Canada Inc. Industrial Goods \$2.5 Billion or More Finning Canada Inc. Industrial Goods \$2.5 Billion or More Finning Canada Inc. Industrial Goods \$2.5 Billion or More Finning Canada Inc. Industrial Goods \$2.5 Billion or More Finning Canada Inc. Industrial Goods \$2.5 Billion or More Finning Canada Inc. In	Bombardier Transport Canada Inc.	Industrial Goods	\$1 Billion to \$2.49 Billion	Quebec
Caterpillar Tunneling Canada Corporation Industrial Goods Industrial Goods \$100 to \$249 Million Ontario Ontario CHEP Canada Inc. Industrial Goods \$1 Billion to \$2.49 Billion Saskatchewan Continental Tire Canada, Inc. Industrial Goods \$500 to \$999 Million Ontario Continental Tire Canada, Inc. Industrial Goods \$500 to \$999 Million Ontario Ontario Darrios Inc. Industrial Goods Less than \$100 Million Ontario Ontario Canada, Inc. Industrial Goods Less than \$100 Million Ontario Ontario Canada, Inc. Industrial Goods Less than \$100 Million Ontario Ontario Canada, Inc. Industrial Goods Less than \$100 Million Ontario Ontario Canada, Inc. Industrial Goods Less than \$100 Million Ontario Ontario Canada, Inc. Industrial Goods \$2.5 Billion or More Alberta Finning International Inc. Industrial Goods \$2.5 Billion or More British Columbia Contario Canada, Industrial Goods \$2.5 Billion or More British Columbia Canada, Industrial Goods Signature Canada Inc. Industrial Goods Si	Cargill Limited	Industrial Goods	\$2.5 Billion or More	Manitoba
CHEP Canada Inc. Industrial Goods \$10 to \$249 Million Orlario CNH America, LLC. Industrial Goods \$1 Billion to \$2.49 Billion Saskatchewan Continental Tire Canada, Inc. Industrial Goods Less than \$100 Million Ontario Dorman Products Inc. Industrial Goods Less than \$100 Million Ontario Elliott Turbomachinery Canada, Inc. Industrial Goods Less than \$100 Million Ontario Finning (Canada) Industrial Goods \$2.5 Billion or More Alberta Finning International Inc. Industrial Goods \$100 to \$249 Million Ontario Flowserve Canada Inc. Industrial Goods \$100 to \$249 Million Ontario General Kinettos Engineering Corporation Industrial Goods \$100 to \$249 Million Ontario General Kinettos Engineering Corporation Industrial Goods \$100 to \$249 Million Ontario Kennametal Lid. Industrial Goods \$10 billion to \$249 Million Ontario Kennametal Lid. Industrial Goods \$50 to \$999 Million Ontario Kennametal Lid. Industrial Goods \$2.5 Billion to \$2.49 Eillion	Caterpillar of Canada Corporation	Industrial Goods	Less than \$100 Million	Ontario
CNH America, LLC. Industrial Goods \$1 Billion to \$2.49 Billion Saskatchewan Continental Tire Canada, Inc. Industrial Goods Less than \$100 Million Ontario Dorman Products Inc. Industrial Goods Less than \$100 Million Ontario Eliolit Turbomachinery Canada, Inc. Industrial Goods Less than \$100 Million Ontario Eliolit Turbomachinery Canada, Inc. Industrial Goods \$2.5 Billion or More Alberta Finning (Canada) Industrial Goods \$2.5 Billion or More Alberta Flowserve Canada Inc. Industrial Goods \$2.5 Billion or More British Columbia Flowserve Canada Inc. Industrial Goods Less than \$100 Million Ontario General Kineties Engineering Corporation Industrial Goods \$1 Billion to \$2.49 Million Ontario Hilt (Canada) Corporation Industrial Goods \$1 Billion to \$2.49 Million Ontario Kongaberg Automotive Industrial Goods \$1 Billion to \$2.49 Million Ontario Lantic Inc. Industrial Goods \$2.5 Billion or More Ontario Mitchelin North America (Canada) Inc. Industrial Goods <td>Caterpillar Tunneling Canada Corporation</td> <td>Industrial Goods</td> <td>Less than \$100 Million</td> <td>Ontario</td>	Caterpillar Tunneling Canada Corporation	Industrial Goods	Less than \$100 Million	Ontario
Continental Tire Canada, Inc. Industrial Goods Industrial Goods Less than \$100 Million Ontario Ontario Danfoss Inc. Industrial Goods Industrial Goods Industrial Goods Industrial Goods Ontario Ontario Ontario Elliott Turbomachinery Canada, Inc. Industrial Goods Industrial Goods Industrial Goods Industrial Goods S.2.5 Billion or More Alberta Finning (Canada) Industrial Goods S.2.5 Billion or More Alberta Finning International Inc. Industrial Goods S.2.5 Billion or More Alberta Finning International Inc. Industrial Goods S.2.5 Billion or More British Columbia Finning International Inc. Industrial Goods S.2.5 Billion or More British Columbia Finning International Inc. Industrial Goods S.2.5 Billion or More British Columbia Finning International Inc. Industrial Goods S.2.5 Billion or More British Columbia Finning International Inc. Industrial Goods S.2.5 Billion or More British Columbia Finning International Inc. Industrial Goods S.2.5 Billion or More Ontario Ontario S.2.49 Billion Determined Canada Industrial Goods S.2.5 Billion S.2.49 Billion Ontario Ontario Industrial Goods S.2.5 Billion S.2.49 Billion Determined Canada Industrial Goods S.2.5 Billion T.2.49 Billion Determined Canada Inc. Industrial Goods S.2.5 Billion T.2.49 Billion Determined Canada Inc. Industrial Goods S.2.5 Billion T.2.49 Billion Determined Canada Inc. Industrial Goods S.2.5 Billion S.2.49 Billion Determined Canada Inc. Industrial Goods S.2.5 Billion T.2.49 Billion Determined Canada Inc. Industrial Goods S.2.5 Billion Determined Canada	CHEP Canada Inc.	Industrial Goods	\$100 to \$249 Million	Ontario
Industrial Goods Less than \$100 Million Ontario	CNH America, LLC.	Industrial Goods	\$1 Billion to \$2.49 Billion	Saskatchewan
Dorman Products Inc.	Continental Tire Canada, Inc.	Industrial Goods	\$500 to \$999 Million	Ontario
Elliott Turbomachinery Canada, Inc. Industrial Goods Less than \$100 Million Ontario Enersys Inc. Industrial Goods Less than \$100 Million Ontario Finning (Canada) Industrial Goods \$2.5 Billion or More Alberta Finning International Inc. Industrial Goods \$2.5 Billion or More British Columbia Finning International Inc. Industrial Goods \$100 to \$2.49 Million Ontario General Kinetics Engineering Corporation Industrial Goods \$100 to \$2.49 Million Ontario Hilti (Canada) Corporation Industrial Goods \$100 to \$2.49 Million Ontario Hilti (Canada) Corporation Industrial Goods \$100 to \$2.49 Million Ontario Hilti (Canada) Corporation Industrial Goods \$100 to \$2.49 Million Ontario Hilti (Canada) Corporation Industrial Goods \$100 to \$2.49 Million Ontario Houstrial Goods \$500 to \$999 Million Quebec Houstrial Goods \$2.5 Billion or More Ontario Houstrial Goods \$2.5 Billion or More Ontario Houstrial Goods \$2.5 Billion or More Ontario Histubishi Canada Limited Industrial Goods \$100 to \$2.49 Million Quebec Histubishi Canada Limited Industrial Goods \$100 to \$2.49 Million Ontario Histubishi Canada Limited Industrial Goods \$100 to \$2.49 Million British Columbia Houstrial Goods \$2.5 Billion to \$2.49 Million Ontario Houstrial Goods \$2.5 Billion Ontario Ontario Ontario Houstrial Goods \$2.5 Billion Ontario Ontario Ontario Houstrial Goods \$2.5 Billion Ontario Ontario Ontario Ontario Houstrial Goods \$2.5 Billion Ontario Ontar	Danfoss Inc.	Industrial Goods	Less than \$100 Million	Ontario
EnerSys Inc. Industrial Goods Industrial Goods \$2.5 Billion or More Alberta Finning (Canada) Industrial Goods \$2.5 Billion or More British Columbia Finning International Inc. Industrial Goods \$2.5 Billion or More British Columbia Flowserve Canada Inc. Industrial Goods \$100 to \$249 Million Ontario Ontario General Kinetics Engineering Corporation Industrial Goods Less than \$100 Million Ontario Ontario Hilti (Canada) Corporation Industrial Goods \$100 to \$249 Million Ontario Ontario John Deere Limited Canada Industrial Goods Industrial Goods \$100 to \$249 Million Ontario Ontario Kennametal Ltd. Industrial Goods Industrial Goods \$110 to \$2.49 Billion Ontario Ontario Kennametal Ltd. Industrial Goods Less than \$100 Million Ontario Cuebec Lantic Inc. Industrial Goods Industrial Goods \$500 to \$999 Million Quebec Lantic Inc. Industrial Goods \$500 to \$999 Million Quebec Lantic Inc. Industrial Goods \$2.5 Billion or More Ontario Magotteaux Ltée Industrial Goods Industrial Go	Dorman Products Inc.	Industrial Goods		Ontario
Finning (Canada) Industrial Goods \$2.5 Billion or More British Columbia Finning International Inc. Finning International Inc. Finning International Inc. Industrial Goods \$2.5 Billion or More British Columbia Flowserve Canada Inc. General Kinetics Engineering Corporation Industrial Goods \$100 to \$249 Million Ontario Ontario John Deere Limited Canada Corporation Industrial Goods \$100 to \$249 Million Ontario Ontario Ontario John Deere Limited Canada Kenametal Ltd. Industrial Goods \$1 Billion to \$2.49 Billion Ontario Kenametal Ltd. Industrial Goods Less than \$100 Million Ontario Kongsberg Automotive Industrial Goods Less than \$100 Million Outario Kongsberg Automotive Industrial Goods \$500 to \$999 Million Quebec Linamar Industrial Goods S500 to \$999 Million Quebec Linamar Industrial Goods S500 to \$999 Million Quebec Linamar Industrial Goods S500 to \$999 Million Quebec Linamar Industrial Goods Less than \$100 Million Quebec Mildelin North America (Canada) Inc. Industrial Goods Less than \$100 Million Quebec Mildelin North America (Canada) Inc. Industrial Goods S18 Billion to \$2.49 Billion Nova Scotla Milsubishi Canada Limited Industrial Goods S18 Billion to \$2.49 Billion Nova Scotla Milsubishi Canada Inc. Industrial Goods S18 Billion to \$2.49 Billion Outario Mildelin North America (Canada) Inc. Industrial Goods S18 Billion to \$2.49 Billion Outario Mildelin North America (Canada) Inc. Industrial Goods S18 Billion to \$2.49 Billion Outario Mildelin North America (Canada Inc. Industrial Goods S18 Billion to \$2.49 Billion Outario Mildelin North America (Canada Inc. Industrial Goods S18 Billion to \$2.49 Billion Outario Mildelin North America (Canada Inc. Industrial Goods S18 Billion to \$2.49 Billion Outario Mildelin North America (Canada Inc. Industrial Goods S18 Billion to \$2.49 Billion Outario Mildelin North Mildelin Mi	Elliott Turbomachinery Canada, Inc.	Industrial Goods		Ontario
Finning International Inc. Flowserve Canada Inc. Flowserve Company of Canada Flowserve Company of Canada Flowserve Company Limited Flowserve Canada Inc. First Canadal Inc. First Canadal Inc. Company Limited Flowserve Canada Inc. Flowserve Canada Inc. Flowserve Company Limited Flowserve C	EnerSys Inc.	Industrial Goods	Less than \$100 Million	Ontario
Flowerve Canada Inc. General Kinetics Engineering Corporation Industrial Goods Industrial G	Finning (Canada)	Industrial Goods	\$2.5 Billion or More	Alberta
General Kinetics Engineering Corporation Industrial Goods \$100 to \$249 Million Ontario Ontario Industrial Goods \$100 to \$249 Million Ontario Kennametal Ltd. Industrial Goods Less than \$100 Million Ontario Ontario Kongsberg Automotive Industrial Goods Less than \$100 Million Ontario Onta	Finning International Inc.	Industrial Goods	\$2.5 Billion or More	British Columbia
Hilti (Canada) Corporation John Deere Limited Canada Industrial Goods Indu	Flowserve Canada Inc.	Industrial Goods	\$100 to \$249 Million	Ontario
John Deere Limited Canada Industrial Goods Industrial Goo	General Kinetics Engineering Corporation	Industrial Goods	Less than \$100 Million	Ontario
Kennametal Ltd.Industrial GoodsLess than \$100 MillionOntario QuebecKongsberg AutomotiveIndustrial Goods\$500 to \$999 MillionQuebecLantic Inc.Industrial Goods\$2.5 Billion or MoreOntarioLinamarIndustrial GoodsLess than \$100 MillionQuebecMigotteaux LtéeIndustrial GoodsLess than \$100 MillionQuebecMichelin North America (Canada) Inc.Industrial Goods\$1 Billion to \$2.49 BillionNova ScotiaMitsubishi Canada LimitedIndustrial Goods\$100 to \$249 MillionBritish ColumbiaPlastiflex Canada Inc.Industrial Goods\$1 Billion to \$2.49 BillionOntarioSMS Equipment Inc.Industrial Goods\$1 Billion to \$2.49 BillionAlbertaSolar Turbines IncorporatedIndustrial Goods\$1 Billion to \$2.49 BillionOntarioSonoco Canada CorporationIndustrial Goods\$250 to \$499 MillionOntarioToromont CAT, A Division of Toromont Industries Ltd.Industrial Goods\$1 Billion to \$2.49 BillionOntarioWartsila Canada Inc.Industrial Goods\$100 to \$249 MillionOntarioWartsila Canada Inc.Industrial GoodsLess than \$100 MillionBritish ColumbiaWescast Industries Inc.Industrial Goods\$250 to \$499 MillionOntarioAlG Insurance Company of CanadaInsurance\$1 Billion to \$2.49 BillionOntarioAviva Canada Inc.Insurance\$100 to \$249 MillionOntarioFirst Canadian Title Company LimitedInsurance\$250 to \$499 Million<	Hilti (Canada) Corporation	Industrial Goods	\$100 to \$249 Million	Ontario
Kongsberg AutomotiveIndustrial Goods\$500 to \$999 MillionQuebecLantic Inc.Industrial Goods\$500 to \$999 MillionQuebecLinamarIndustrial Goods\$2.5 Billion or MoreOntarioMagotteaux LtéeIndustrial GoodsLess than \$100 MillionQuebecMichelin North America (Canada) Inc.Industrial Goods\$1 Billion to \$2.49 BillionNova ScotiaMitsubishi Canada LimitedIndustrial Goods\$100 to \$249 MillionBritish ColumbiaPlastiflex Canada Inc.Industrial Goods\$1 Billion to \$2.49 BillionAlbertaSMS Equipment Inc.Industrial Goods\$1 Billion to \$2.49 BillionAlbertaSolar Turbines IncorporatedIndustrial Goods\$1 Billion to \$2.49 BillionOntarioToromont CAT, A Division of Toromont Industries Ltd.Industrial Goods\$250 to \$499 MillionOntarioUmicore Canada Inc.Industrial Goods\$1 Billion to \$2.49 BillionOntarioWartsila Canada IncorporatedIndustrial Goods\$100 to \$249 MillionOntarioWartsila Canada IncorporatedIndustrial Goods\$250 to \$499 MillionOntarioAlG Insurance Company of CanadaInsurance\$1 Billion to \$2.49 BillionOntarioAlG Insurance Company of CanadaInsurance\$100 to \$249 MillionOntarioAviva Canada Inc.Insurance\$250 to \$499 MillionOntarioFirst Canadian Title Company LimitedInsurance\$250 to \$499 MillionOntario	John Deere Limited Canada	Industrial Goods	\$1 Billion to \$2.49 Billion	Ontario
Lantic Inc. Linamar Lindustrial Goods Lindustrial Goods Less than \$100 Million Quebec Michelin North America (Canada) Inc. Magotteaux Ltée Michelin North America (Canada) Inc. Mitsubishi Canada Limited Industrial Goods Mitsubishi Canada Limited Industrial Goods Mitsubishi Canada Inc. Industrial Goods Industrial Goods Plastifiex Canada Inc. Industrial Goods Industrial Goods St 100 to \$249 Million Million British Columbia Ontario SMS Equipment Inc. Solar Turbines Incorporated Industrial Goods Industrial Goods St 1 Billion to \$2.49 Billion Alberta Sonoco Canada Corporation Industrial Goods St 250 to \$499 Million Ontario Umicore Canada Inc. Umicore Canada Inc. Industrial Goods Industrial Goods St 1 Billion to \$2.49 Billion Ontario Wartsila Canada Incorporated Industrial Goods Industrial Goods St 100 to \$249 Million Ontario Wartsila Canada Incorporated Industrial Goods Less than \$100 Million British Columbia Wescast Industries Inc. Industrial Goods Industrial Goods St 100 to \$249 Million Ontario Ontario AlG Insurance Company of Canada Assomption, Compagnie mutuelle d'assurance vie Insurance Insurance St 100 to \$249 Million Ontario Ontario First Canada In Title Company Limited Insurance St 500 to \$499 Million Ontario Ontario	Kennametal Ltd.	Industrial Goods	Less than \$100 Million	Ontario
Linamar Industrial Goods \$2.5 Billion or More Ontario Magotteaux Ltée Industrial Goods Less than \$100 Million Quebec Michelin North America (Canada) Inc. Industrial Goods \$1 Billion to \$2.49 Billion Nova Scotia Mitsubishi Canada Limited Industrial Goods \$100 to \$249 Million British Columbia Plastiflex Canada Inc. Industrial Goods \$100 to \$249 Million Stritsh Columbia Plastiflex Canada Inc. Industrial Goods \$1 Billion to \$2.49 Billion Solar Turbines Incorporated Industrial Goods \$1 Billion to \$2.49 Billion Ontario Toromont CAT, A Division of Toromont Industries Ltd. Industrial Goods \$250 to \$499 Million Ontario Toromont CAT, A Division of Toromont Industries Ltd. Industrial Goods \$1 Billion to \$2.49 Billion Ontario Umicore Canada Inc. Industrial Goods \$100 to \$249 Million Ontario Warstial Canada Incorporated Industrial Goods Less than \$100 Million British Columbia Wescast Industries Inc. Industrial Goods \$250 to \$499 Million Ontario AlG Insurance Company of Canada Insurance \$1 Billion to \$2.49 Billion Ontario Assomption, Compagnie mutuelle d'assurance vie Insurance \$100 to \$249 Million New Brunswick Aviva Canada Inc. Insurance \$250 to \$499 Million Ontario First Canadian Title Company Limited Insurance \$250 to \$499 Million Ontario	Kongsberg Automotive	Industrial Goods		Quebec
Magotteaux Ltée Industrial Goods Less than \$100 Million Quebec Michelin North America (Canada) Inc. Industrial Goods \$1 Billion to \$2.49 Billion Nova Scotia Mitsubishi Canada Limited Industrial Goods \$100 to \$249 Million British Columbia Plastiflex Canada Inc. Industrial Goods \$1 Billion to \$2.49 Billion Ontario SMS Equipment Inc. Industrial Goods \$1 Billion to \$2.49 Billion Alberta Solar Turbines Incorporated Industrial Goods \$1 Billion to \$2.49 Billion Alberta Sonoco Canada Corporation Industrial Goods \$250 to \$499 Million Ontario Toromont CAT, A Division of Toromont Industries Ltd. Industrial Goods \$1 Billion to \$2.49 Billion Ontario Umicore Canada Inc. Industrial Goods \$100 to \$249 Million Ontario Wartsila Canada Incorporated Industrial Goods Less than \$100 Million British Columbia Wescast Industries Inc. Industrial Goods \$250 to \$499 Million Ontario AlG Insurance Company of Canada Insurance \$1 Billion to \$2.49 Billion Ontario Assomption, Compagnie mutuelle d'assurance vie Insurance \$1 Billion to \$2.49 Million New Brunswick Aviva Canada Inc. Insurance \$250 to \$499 Million Ontario First Canadian Title Company Limited Insurance \$250 to \$499 Million Ontario	Lantic Inc.	Industrial Goods	\$500 to \$999 Million	Quebec
Michelin North America (Canada) Inc. Michelin North America (Canada) Inc. Mitsubishi Canada Limited Industrial Goods Plastiflex Canada Inc. Industrial Goods Plastiflex Canada Inc. Industrial Goods Industrial Goods Industrial Goods S1 Billion to \$2.49 Billion Alberta Alberta Solar Turbines Incorporated Industrial Goods S1 Billion to \$2.49 Billion Alberta Alberta Sonoco Canada Corporation Industrial Goods Industrial Goods S250 to \$499 Million Ontario Ontario Umicore Canada Inc. Industrial Goods Industrial	Linamar	Industrial Goods	\$2.5 Billion or More	Ontario
Mitsubishi Canada Limited Industrial Goods \$100 to \$249 Million British Columbia Plastiflex Canada Inc. Industrial Goods \$1 Billion to \$2.49 Billion Alberta Solar Turbines Incorporated Industrial Goods \$1 Billion to \$2.49 Billion Ontario Sonoco Canada Corporation Industrial Goods \$250 to \$499 Million Ontario Toromont CAT, A Division of Toromont Industries Ltd. Industrial Goods \$1 Billion to \$2.49 Billion Ontario Umicore Canada Inc. Industrial Goods \$100 to \$249 Million Ontario Wartsila Canada Incorporated Industrial Goods \$100 to \$249 Million Ontario Wartsila Canada Incorporated Industrial Goods Less than \$100 Million British Columbia Wescast Industries Inc. Industrial Goods \$250 to \$499 Million Ontario AlG Insurance Company of Canada Insurance \$1 Billion to \$2.49 Billion Ontario Assomption, Compagnie mutuelle d'assurance vie Insurance \$100 to \$249 Million New Brunswick Aviva Canada Inc. Insurance \$250 to \$499 Million Ontario First Canadian Title Company Limited Insurance \$100 to \$249 Million Ontario Ontario	Magotteaux Ltée	Industrial Goods	Less than \$100 Million	Quebec
Plastiflex Canada Inc. Industrial Goods SMS Equipment Inc. Industrial Goods Indu	Michelin North America (Canada) Inc.	Industrial Goods	\$1 Billion to \$2.49 Billion	Nova Scotia
SMS Equipment Inc. Solar Turbines Incorporated Sonoco Canada Corporation Industrial Goods Industrial Goods Sonoco Canada Corporation Industrial Goods Industrial Goods Industrial Goods Substitution of Toromont Industries Ltd. Industrial Goods Insurance Company of Canada Insurance Company of Canada Insurance Insuran	Mitsubishi Canada Limited	Industrial Goods	\$100 to \$249 Million	British Columbia
Solar Turbines Incorporated Industrial Goods S250 to \$499 Million Ontario Toromont CAT, A Division of Toromont Industries Ltd. Industrial Goods Insurance Company of Canada Incorporated Insurance	Plastiflex Canada Inc.	Industrial Goods		Ontario
Sonoco Canada Corporation Industrial Goods \$250 to \$499 Million Ontario Toromont CAT, A Division of Toromont Industries Ltd. Industrial Goods \$1 Billion to \$2.49 Billion Ontario Umicore Canada Inc. Industrial Goods \$100 to \$249 Million Ontario Wartsila Canada Incorporated Industrial Goods Less than \$100 Million British Columbia Wescast Industries Inc. Industrial Goods \$250 to \$499 Million Ontario AIG Insurance Company of Canada Incorporated Insurance \$1 Billion to \$2.49 Billion Ontario Assomption, Compagnie mutuelle d'assurance vie Insurance \$100 to \$249 Million New Brunswick Aviva Canada Inc. Insurance \$250 to \$499 Million Ontario First Canadian Title Company Limited Insurance \$100 to \$249 Million Ontario	SMS Equipment Inc.	Industrial Goods	\$1 Billion to \$2.49 Billion	Alberta
Toromont CAT, A Division of Toromont Industries Ltd. Umicore Canada Inc. Umicore Canada Inc. Wartsila Canada Incorporated Industrial Goods Industrial Goods Umicore Canada Incorporated Industrial Goods Industrial Goods Wescast Industries Inc. Industrial Goods Industrial Goods Industrial Goods Insurance Company of Canada AlG Insurance Company of Canada Insurance Insura	Solar Turbines Incorporated	Industrial Goods		Alberta
Umicore Canada Inc.Industrial Goods\$100 to \$249 MillionOntarioWartsila Canada IncorporatedIndustrial GoodsLess than \$100 MillionBritish ColumbiaWescast Industries Inc.Industrial Goods\$250 to \$499 MillionOntarioAIG Insurance Company of CanadaInsurance\$1 Billion to \$2.49 BillionOntarioAssomption, Compagnie mutuelle d'assurance vieInsurance\$100 to \$249 MillionNew BrunswickAviva Canada Inc.Insurance\$250 to \$499 MillionOntarioFirst Canadian Title Company LimitedInsurance\$100 to \$249 MillionOntario	Sonoco Canada Corporation	Industrial Goods	\$250 to \$499 Million	Ontario
Wartsila Canada IncorporatedIndustrial GoodsLess than \$100 MillionBritish ColumbiaWescast Industries Inc.Industrial Goods\$250 to \$499 MillionOntarioAIG Insurance Company of CanadaInsurance\$1 Billion to \$2.49 BillionOntarioAssomption, Compagnie mutuelle d'assurance vieInsurance\$100 to \$249 MillionNew BrunswickAviva Canada Inc.Insurance\$250 to \$499 MillionOntarioFirst Canadian Title Company LimitedInsurance\$100 to \$249 MillionOntario	Toromont CAT, A Division of Toromont Industries Ltd.	Industrial Goods	\$1 Billion to \$2.49 Billion	Ontario
Wescast Industries Inc.Industrial Goods\$250 to \$499 MillionOntarioAIG Insurance Company of CanadaInsurance\$1 Billion to \$2.49 BillionOntarioAssomption, Compagnie mutuelle d'assurance vieInsurance\$100 to \$249 MillionNew BrunswickAviva Canada Inc.Insurance\$250 to \$499 MillionOntarioFirst Canadian Title Company LimitedInsurance\$100 to \$249 MillionOntario	Umicore Canada Inc.	Industrial Goods	\$100 to \$249 Million	Ontario
AIG Insurance Company of Canada Insurance \$1 Billion to \$2.49 Billion Ontario Assomption, Compagnie mutuelle d'assurance vie Insurance \$100 to \$249 Million New Brunswick Aviva Canada Inc. Insurance \$250 to \$499 Million Ontario First Canadian Title Company Limited Insurance \$100 to \$249 Million Ontario	Wartsila Canada Incorporated	Industrial Goods	Less than \$100 Million	British Columbia
Assomption, Compagnie mutuelle d'assurance vie Insurance \$100 to \$249 Million New Brunswick Aviva Canada Inc. Insurance \$250 to \$499 Million Ontario First Canadian Title Company Limited Insurance \$100 to \$249 Million Ontario	Wescast Industries Inc.	Industrial Goods	\$250 to \$499 Million	Ontario
Aviva Canada Inc. Insurance \$250 to \$499 Million Ontario First Canadian Title Company Limited Insurance \$100 to \$249 Million Ontario	AIG Insurance Company of Canada	Insurance	\$1 Billion to \$2.49 Billion	Ontario
First Canadian Title Company Limited Insurance \$100 to \$249 Million Ontario	Assomption, Compagnie mutuelle d'assurance vie	Insurance	\$100 to \$249 Million	New Brunswick
	Aviva Canada Inc.	Insurance	\$250 to \$499 Million	Ontario
FM Global Insurance \$250 to \$499 Million Ontario	First Canadian Title Company Limited	Insurance	\$100 to \$249 Million	Ontario
	FM Global	Insurance	\$250 to \$499 Million	Ontario

Organization Name Private (N=361)	Sector	Revenue	
Industrial Alliance, Insurance and Financial Services	Insurance	\$2.5 Billion or More	Quebec
Manulife Financial	Insurance	\$2.5 Billion or More	Ontario
Sun Life Financial Canada	Insurance	\$2.5 Billion or More	Ontario
The Equitable Life Insurance Company of Canada	Insurance	\$500 to \$999 Million	Ontario
Zurich Canada	Insurance	\$1 Billion to \$2.49 Billion	Ontario
A&W Food Services of Canada Inc.	Leisure & Hospitality	\$500 to \$999 Million	British Columbia
Blue Mountain Resorts Limited	Leisure & Hospitality	Less than \$100 Million	Ontario
Edmonton Eskimo Football Club	Leisure & Hospitality	Less than \$100 Million	Alberta
Fortis Properties Corporation	Leisure & Hospitality	\$100 to \$249 Million	Newfoundland
Tim Hortons Inc.	Leisure & Hospitality	\$2.5 Billion or More	Ontario
Abbott Laboratories, Limited	Life Sciences	\$500 to \$999 Million	Quebec
Alcon Canada Inc.	Life Sciences	\$250 to \$499 Million	Ontario
Amgen Canada Inc.	Life Sciences	\$500 to \$999 Million	Ontario
Astellas Pharma Canada Inc.	Life Sciences	\$100 to \$249 Million	Ontario
AstraZeneca Canada Inc.	Life Sciences	\$500 to \$999 Million	Ontario
Baxter Corporation	Life Sciences	\$500 to \$999 Million	Ontario
Bayer Inc.	Life Sciences	\$1 Billion to \$2.49 Billion	Ontario
Boehringer Ingelheim (Canada) Ltd.	Life Sciences	\$250 to \$499 Million	Ontario
Bristol-Myers Squibb Canada Co.	Life Sciences	\$500 to \$999 Million	Quebec
Eli Lilly Canada Inc.	Life Sciences	\$250 to \$499 Million	Ontario
EMD Serono Canada Inc.	Life Sciences	\$100 to \$249 Million	Ontario
Fisher & Paykel Healthcare Inc.	Life Sciences	Less than \$100 Million	Quebec
GlaxoSmithKline Inc.	Life Sciences	\$500 to \$999 Million	Ontario
Henry Schein Canada	Life Sciences	\$250 to \$499 Million	Ontario
Hoffmann-La Roche Ltd.	Life Sciences	\$500 to \$999 Million	Ontario
Janssen Inc.	Life Sciences	\$500 to \$999 Million	Ontario
Leo Pharma	Life Sciences	Less than \$100 Million	Ontario
LifeLabs	Life Sciences	\$250 to \$499 Million	Ontario
Novartis Pharmaceuticals Canada Inc.	Life Sciences	\$500 to \$999 Million	Quebec
Novo Nordisk Canada	Life Sciences	\$250 to \$499 Million	Ontario
Pharmascience Inc.	Life Sciences	\$100 to \$249 Million	Quebec
Purdue Pharma	Life Sciences	\$250 to \$499 Million	Ontario
Sandoz Canada Inc.	Life Sciences	\$250 to \$499 Million	Quebec
Takeda Canada Inc.	Life Sciences	\$100 to \$249 Million	Ontario
Taro Pharmaceuticals Inc.	Life Sciences	\$250 to \$499 Million	Ontario
Teva Canada Limited	Life Sciences	\$1 Billion to \$2.49 Billion	Ontario
Ainsworth Engineered Canada L. P.	Natural Resources	\$250 to \$499 Million	British Columbia
Alamos Gold Inc.	Natural Resources	\$250 to \$499 Million	Ontario

Organization Name Private (N=361)	Sector	Revenue	
Alberta Newsprint Company	Natural Resources	Less than \$100 Million	Alberta
Alberta-Pacific Forest Industries Inc.	Natural Resources	\$250 to \$499 Million	Alberta
AltaSteel Ltd.	Natural Resources	\$100 to \$249 Million	Alberta
ArcelorMittal - Baffinland Iron Mines Corporation	Natural Resources		Ontario
ArcelorMittal Canada	Natural Resources	\$1 Billion to \$2.49 Billion	Quebec
ArcelorMittal Canada Contrecoeur-Ouest Inc.	Natural Resources	\$1 Billion to \$2.49 Billion	Quebec
ArcelorMittal Canada Longeuil	Natural Resources	\$1 Billion to \$2.49 Billion	Quebec
ArcelorMittal Dofasco Inc.	Natural Resources	\$2.5 Billion or More	Ontario
ArcelorMittal Mines Canada	Natural Resources	\$1 Billion to \$2.49 Billion	Quebec
AV Nackawic Inc.	Natural Resources	\$100 to \$249 Million	New Brunswick
Barrick Gold Corporation	Natural Resources	\$2.5 Billion or More	Ontario
Bekaert Canada	Natural Resources	Less than \$100 Million	British Columbia
BHP Billiton Canada Inc.	Natural Resources	\$1 Billion to \$2.49 Billion	British Columbia
Canadian Forest Products Ltd.	Natural Resources	\$1 Billion to \$2.49 Billion	British Columbia
Canfor Pulp Limited Partnership	Natural Resources	\$500 to \$999 Million	British Columbia
Canpotex Limited	Natural Resources	\$2.5 Billion or More	Saskatchewan
Capstone Mining Corp.	Natural Resources	\$250 to \$499 Million	British Columbia
Catalyst Paper Corporation	Natural Resources	\$1 Billion to \$2.49 Billion	British Columbia
Centerra Gold Inc.	Natural Resources	\$500 to \$999 Million	Ontario
Cermaq Canada Ltd.	Natural Resources	\$100 to \$249 Million	British Columbia
Cliffs Natural Resources Inc.	Natural Resources		Newfoundland
Compass Minerals International, Inc.	Natural Resources		Ontario
De Beers Canada Inc., Corporate Division	Natural Resources	\$500 to \$999 Million	Ontario
De Beers Canada Inc., Exploration Division	Natural Resources	Less than \$100 Million	Ontario
De Beers Canada Inc., Mining Division	Natural Resources		Ontario
Detour Gold Corporation	Natural Resources	\$500 to \$999 Million	Ontario
Essar Steel Algoma Inc.	Natural Resources	\$1 Billion to \$2.49 Billion	Ontario
First Majestic Silver Corp.	Natural Resources	\$250 to \$499 Million	British Columbia
Fortune Minerals Limited	Natural Resources		Ontario
Gerdau Long Steel North America	Natural Resources	\$2.5 Billion or More	Ontario
Glencore Canada Corporation - Copper	Natural Resources	\$2.5 Billion or More	Ontario
Glencore Canada Corporation - Nickel	Natural Resources	\$2.5 Billion or More	Ontario
Glencore Canada Corporation - Zinc	Natural Resources	\$1 Billion to \$2.49 Billion	Ontario
Goldcorp Inc.	Natural Resources	\$2.5 Billion or More	British Columbia
HudBay Minerals Inc.	Natural Resources	\$500 to \$999 Million	Ontario
Hunter Dickinson Inc.	Natural Resources	Less than \$100 Million	British Columbia
J.D. Irving, Limited - Forestry & Forest Products	Natural Resources		New Brunswick
Johnson Matthey Ltd.	Natural Resources	Less than \$100 Million	Ontario

K+S Potash Canada KK-HM International Ltd. Natural Resources \$2.50 ta \$4.99 Million Ortatio Charlos Ckinosa Gold Corporation Lake Shore Gold Corp. Natural Resources Natural R	Organization Name Private (N=361)	Sector	Revenue	
Kinoss Cold Corporation Natural Resources \$2.5 Billion or More Ontario	K+S Potash Canada	Natural Resources	Less than \$100 Million	Saskatchewan
Lake Shore Gold Corp Natural Resources \$100 to \$249 Million Ontario Manine Harvest Canada Natural Resources \$100 to \$249 Million British Columbia Newmont Mining Corporation of Canada Limited Natural Resources \$2.5 Billion or More Ontario North American Palladum Ltd. Natural Resources \$500 to \$999 Million British Columbia Porash Corporation of Saskatchewan Inc. Natural Resources \$2.5 Billion or More Saskatchewan Rio Tinto Diankis Diamond Mines Natural Resources \$500 to \$999 Million Quebec Rio Tinto Iron Cre Natural Resources \$500 to \$999 Million Quebec SEMAFO Inc. Natural Resources \$500 to \$999 Million Quebec SEMAFO Inc. Natural Resources \$500 to \$999 Million Quebec Sheritt International Corporation Natural Resources \$500 to \$499 Million Ontario Shore Gold Inc. Natural Resources \$250 to \$499 Million Ontario Shore Gold Inc. Natural Resources \$100 to \$249 Million British Columbia Teck Resources Limited - Highland Valley Copper Natural Resources	KGHM International Ltd.	Natural Resources	\$250 to \$499 Million	Ontario
Marine Harvest Canada Newmont Mining Corporation of Canada Limited Natural Resources North American Palladium Ltd. Natural Resources North American Palladium Ltd. Natural Resources North American Palladium Ltd. Natural Resources Stool to \$3999 Million or More Saskatchewan Potash Corporation of Saskatchewan Inc. Natural Resources Natural Res	Kinross Gold Corporation	Natural Resources	\$2.5 Billion or More	Ontario
Newmont Mining Corporation of Canada Limited North Annetican Palladum Ltd. Natural Resources \$500 to \$249 Million Pan American Silver Corporation Natural Resources \$500 to \$599 Million Potash Corporation of Saskatchewan Inc. Natural Resources \$500 to \$599 Million Potash Corporation of Saskatchewan Inc. Natural Resources \$500 to \$599 Million Potash Corporation of Saskatchewan Inc. Natural Resources \$500 to \$599 Million Quebec Rio Tinto - Diavik Diamond Milnes Natural Resources \$500 to \$599 Million Quebec Rio Tinto Iron Ore Natural Resources \$500 to \$599 Million Quebec Rio Tinto Iron Ore Natural Resources \$100 to \$249 Million Quebec Sherritt International Corporation Natural Resources Natural Resources \$500 to \$599 Million Quebec Natural Resources \$100 to \$249 Million Quebec Sherritt International Corporation Natural Resources Natural Resources \$500 to \$599 Million Quebec Sherritt International Corporation Natural Resources \$500 to \$599 Million Quebec Sherritt International Corporation Natural Resources \$500 to \$249 Million Quebec Natural Resources \$100 to \$249 Million Saskatchewan Natural Resources \$100 to \$249 Million British Columbia Feck Resources Limited Natural Resources \$100 to \$249 Million British Columbia Teck Resources Limited - Highland Valley Copper Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Highland Valley Copper Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$2.5 Billion or More Natural Resources \$3.5 Billion to S2.49 Billion Quebec Natural Resources \$3.5 Billion or More Natural Resources \$3.5 Billion or S2.49 Billion Nova Scotia Trail Operation Natural Resources \$3.5 Billion to S2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources \$3.5 Billion or More N	Lake Shore Gold Corp.	Natural Resources	\$100 to \$249 Million	Ontario
North American Palladium Ltd Natural Resources \$100 to \$249 Million Ontario Pan American Silver Corporation Natural Resources \$5.00 to \$999 Million British Columbia Potash Corporation of Saskatchewan Inc. Natural Resources \$2.5 Billion or More Saskatchewan Rio Tinto - Diavik Diamond Mines Natural Resources \$500 to \$999 Million Quebec Rio Tinto Iron Ore Natural Resources \$1 Billion to \$2.49 Billion Quebec SEMAFO Inc. Natural Resources \$250 to \$499 Million Quebec Sherritt International Corporation Natural Resources \$250 to \$499 Million Quebec Sherritt International Corporation Natural Resources \$250 to \$499 Million Ontario Shore Gold Inc. Natural Resources \$100 to \$249 Million British Columbia Silver Shandard Resources Inc. Natural Resources \$100 to \$249 Million British Columbia Skrettling Natural Resources \$100 to \$249 Million British Columbia Teck Resources Limited Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation	Marine Harvest Canada	Natural Resources	\$100 to \$249 Million	British Columbia
Pan American Silver Corporation Natural Resources \$500 to \$999 Million British Columbia Potash Corporation of Saskatchewan Inc. Natural Resources \$2.5 Billion or More Saskatchewan Rio Tinto - Fer et Titane Inc. Natural Resources \$500 to \$999 Million Quebec Rio Tinto Iron Ore Natural Resources \$100 to \$249 Million Quebec SEMAFO Inc. Natural Resources \$100 to \$249 Million Quebec Sherritt International Corporation Natural Resources \$250 to \$499 Million Ontario Shore Gold Inc. Natural Resources \$250 to \$499 Million Ontario Shrettling Natural Resources \$250 to \$499 Million Ontario Shrettling Natural Resources \$250 to \$499 Million British Columbia Feck Resources Limited Natural Resources \$250 to \$499 Million British Columbia Feck Resources Limited Natural Resources \$100 to \$249 Million British Columbia Feck Resources Limited Highland Valley Copper Natural Resources \$2.5 Billion or More British Columbia Feck Resources Limited Highland Val	Newmont Mining Corporation of Canada Limited	Natural Resources	\$2.5 Billion or More	Ontario
Potash Corporation of Saskatchewan Inc. Natural Resources \$2.5 Billion or More Saskatchewan Rio Tinto - Diavik Diamond Mines Natural Resources Less than \$100 Million Yukon, NWT & Nunavut Rio Tinto - Fer et Titane Inc. Natural Resources \$500 to \$999 Million Quebec Rio Tinto Iron Ore Natural Resources \$150 lin to \$2.49 Billion Quebec SEMAFO Inc. Natural Resources \$50 to \$499 Million Ontation Sherritt International Corporation Natural Resources £50 to \$490 Million Saskatchewan Shore Gold Inc. Natural Resources £50 to \$249 Million British Columbia Siver Standard Resources Inc. Natural Resources \$100 to \$249 Million British Columbia Feck Resources Limited Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$2.5 Billion or More British Columbia Tembes Inc. Natural Resources \$1 Billion to \$2.49 Billion Nova Scotia	North American Palladium Ltd.	Natural Resources	\$100 to \$249 Million	Ontario
Rio Tinto - Diavik Diamond Mines Natural Resources S500 to \$999 Million Quebec Quebec Rio Tinto - Fer et Titane Inc. Natural Resources \$500 to \$999 Million Quebec Quebec Rio Tinto Inc Ore Natural Resources \$110 tillo to \$249 Million Quebec Rio Tinto Inc Resources \$100 to \$249 Million Quebec Rio Tinto Inc Resources \$100 to \$249 Million Quebec Rio Tinto Inc Resources \$100 to \$249 Million Ontario Rio Million Rio	Pan American Silver Corporation	Natural Resources	\$500 to \$999 Million	British Columbia
Rio Tinto - Fer et Titane Inc.	Potash Corporation of Saskatchewan Inc.	Natural Resources	\$2.5 Billion or More	Saskatchewan
Rio Tinto Iron Ore SEMAFO Inc. Natural Resources \$100 to \$249 Million Quebec SEMAFO Inc. Natural Resources \$100 to \$249 Million Ontario Shore Gold Inc. Natural Resources Less than \$100 Million Saskatchewan Silver Standard Resources Inc. Natural Resources Less than \$100 to \$249 Million British Columbia Skretting Natural Resources Stoll to \$249 Million British Columbia Resources Limited Natural Resources Stoll to \$249 Million British Columbia Resources Limited - Highland Valley Copper Natural Resources Stollion or More British Columbia Teck Resources Limited - Highland Valley Copper Natural Resources Stollion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources Stollion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources Stollion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources Stollion or More Stakatchewan The Mosaic Company Natural Resources Stollion or More Saskatchewan The Shaw Group Limited Natural Resources Stollion or More Saskatchewan Natural Resources Stollion or More Saskatchewan Nova Scotia Natural Resources Stollion or More Saskatchewan Natural Resources Stollion or Stollion Stritish Columbia Division of Stollion or More Natural Resources Stollion or More Saskatchewan Natural Resources Stollion or Stollion Stritish Columbia Division or Stollion Stritish Columbia Natural Resources Stollion or More Saskatchewan Natural Resources Stollion or M	Rio Tinto - Diavik Diamond Mines	Natural Resources	Less than \$100 Million	Yukon, NWT & Nunavut
SEMAFO inc. Natural Resources \$100 to \$249 Million Quebec Sherritt International Corporation Natural Resources \$250 to \$499 Million Ontario Shore Gold Inc. Natural Resources Less than \$100 Million Saskatchewan Silver Standard Resources Inc. Natural Resources \$100 to \$249 Million British Columbia Skretting Natural Resources \$100 to \$249 Million British Columbia Teck Resources Limited Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Highland Valley Copper Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$18 Billion to \$2.49 Billion Quebec Teck Resources Limited - Trail Operation Natural Resources \$10 to \$249 Million Nova Scotia The Mosaic Company Natural Resources \$10 to \$249 Million Nova Scotia Tolko Industries Ltd. Natural Resources \$10 to \$249 Million Nova Scotia Tolk Jame	Rio Tinto - Fer et Titane Inc.	Natural Resources	\$500 to \$999 Million	Quebec
Sherritt International Corporation Natural Resources \$250 to \$499 Million Ontario Shore Gold Inc. Natural Resources Less than \$100 Million Saskatchewan Silver Standard Resources Inc. Natural Resources \$100 to \$249 Million British Columbia Skretting Natural Resources \$100 to \$249 Million or More British Columbia Teck Resources Limited - Highland Valley Copper Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$1 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$1 Billion or More Saskatchewan The Mosaic Company Natural Resources \$1 Billion to \$2.49 Billion Nova Scotia Till Shape Goup Limited Natural Resources \$1 Billion to \$2.49 Billion British Columbia Vale Canada Limited Natural Resources \$1 Billion to \$2.49 Billion	Rio Tinto Iron Ore	Natural Resources	\$1 Billion to \$2.49 Billion	Quebec
Shore Gold Inc. Silver Standard Resources Inc. Natural Resources \$100 to \$249 Million British Columbia Skretting Natural Resources \$100 to \$249 Million British Columbia Skretting Resources Limited Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Highland Valley Copper Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$2.5 Billion or More British Columbia Tembec Inc. Natural Resources Natural Resources S2.5 Billion or More British Columbia Tembec Inc. Natural Resources S2.5 Billion or More Saskatchewan Natural Resources S2.5 Billion or More Saskatchewan Nova Scotia Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion or More Saskatchewan Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Natural Resources S2.5 Billion to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S2.5 Billion to \$2.49	SEMAFO inc.	Natural Resources	\$100 to \$249 Million	Quebec
Silver Standard Resources Inc. Natural Resources \$100 to \$249 Million British Columbia Skretting Natural Resources \$100 to \$249 Million British Columbia Teck Resources Limited Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Highland Valley Copper Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$2.5 Billion or More British Columbia Tembec Inc. Natural Resources \$1 Billion to \$2.49 Billion Quebec The Mosaic Company Natural Resources \$1 Billion or More Saskatchewan The Shaw Group Limited Natural Resources \$100 to \$249 Million Nova Scotia Tolko Industries Ltd. Natural Resources \$1 Billion to \$2.49 Billion British Columbia Tolko Industries Ltd. Natural Resources \$1 Billion to \$2.49 Billion British Columbia Vile Pacific, Inc. Natural Resources \$250 to \$499 Million Alberta Valera Inc. Natural Resources \$1 Billion to \$2.49 Billion Ontario Viterra Inc. Natural Resources \$1 Billion to \$2.49 Billion Ontario <td>Sherritt International Corporation</td> <td>Natural Resources</td> <td>\$250 to \$499 Million</td> <td>Ontario</td>	Sherritt International Corporation	Natural Resources	\$250 to \$499 Million	Ontario
SkrettingNatural Resources\$100 to \$249 MillionBritish ColumbiaTeck Resources LimitedNatural Resources\$2.5 Billion or MoreBritish ColumbiaTeck Resources Limited - Highland Valley CopperNatural Resources\$2.5 Billion or MoreBritish ColumbiaTeck Resources Limited - Trail OperationNatural Resources\$2.5 Billion or MoreBritish ColumbiaTembec Inc.Natural Resources\$1 Billion to \$2.49 BillionQuebecThe Mosaic CompanyNatural Resources\$2.5 Billion or MoreSaskatchewanThe Shaw Group LimitedNatural Resources\$2.5 Billion or MoreSaskatchewanTolko Industries Ltd.Natural Resources\$1 Billion to \$2.49 BillionNova ScotiaTVI Pacific, Inc.Natural Resources\$1 Billion to \$2.49 BillionBritish ColumbiaVale Canada LimitedNatural Resources\$2.5 to \$499 MillionBritish ColumbiaVale Canada LimitedNatural Resources\$1 Billion to \$2.49 BillionOntarioViterra Inc.Natural Resources\$1 Billion to \$2.49 BillionAlbertaWestmoreland Coal Company - CanadaNatural Resources\$1 Billion to \$2.49 BillionAlbertaYamana Gold Inc.Natural Resources\$1 Billion to \$2.49 BillionOntarioDOF Subsea CanadaNatural Resources\$1 Billion to \$2.49 BillionAlbertaNorth American Energy PartnersOil & Gas\$2.5 Billion or MoreAlbertaNorth American Energy PartnersOil & Gas\$2.5 Billion or MoreAlbertaNorth EaP CanadaO	Shore Gold Inc.	Natural Resources	Less than \$100 Million	Saskatchewan
Teck Resources Limited - Highland Valley Copper Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Highland Valley Copper Natural Resources \$2.5 Billion or More British Columbia Teck Resources Limited - Trail Operation Natural Resources \$2.5 Billion or More British Columbia Tembec Inc. Natural Resources \$1.5 Billion to \$2.49 Billion or More Saskatchewan The Mosaic Company Natural Resources \$2.5 Billion or More Saskatchewan Natural Resources S100 to \$2.49 Billion Nova Scotia Tolko Industries Ltd. Natural Resources S100 to \$2.49 Billion British Columbia TVI Pacific, Inc. Natural Resources S100 to \$2.49 Billion British Columbia TVI Pacific, Inc. Natural Resources S2.50 to \$4.99 Million British Columbia TVI Pacific, Inc. Natural Resources S2.50 to \$4.99 Million British Columbia TVI Pacific, Inc. Natural Resources S100 Million British Columbia Vale Canada Limited Natural Resources S100 S4.99 Million British Columbia Viterra Inc. Natural Resources S10 Billion to \$2.49 Billion Ontario Viterra Inc. Natural Resources S10 Billion to \$2.49 Billion Ontario Ontario S2.49 Billion Ontario S	Silver Standard Resources Inc.	Natural Resources	\$100 to \$249 Million	British Columbia
Teck Resources Limited - Highland Valley Copper Teck Resources Limited - Trail Operation Natural Resources Natural Resou	Skretting	Natural Resources	\$100 to \$249 Million	British Columbia
Teck Resources Limited - Trail Operation Natural Resources \$2.5 Billion or More British Columbia Tembec Inc. Natural Resources \$1 Billion to \$2.49 Billion Quebec The Mosaic Company Natural Resources \$2.5 Billion or More Saskatchewan The Shaw Group Limited Natural Resources \$100 to \$249 Million Nova Scotia Tolko Industries Ltd. Natural Resources \$1100 to \$249 Million British Columbia TVI Pacific, Inc. Natural Resources Less than \$100 Million Alberta Uranium One Inc. Natural Resources \$250 to \$499 Million British Columbia Vale Canada Limited Natural Resources \$1 Billion to \$2.49 Billion Ditario Vitera Inc. Natural Resources \$1 Billion or More Saskatchewan Westmoreland Coal Company - Canada Natural Resources \$1 Billion to \$2.49 Billion Ontario Vitera Inc. Natural Resources \$1 Billion to \$2.49 Billion Ontario Ontario OF Subsea Canada Natural Resources \$1 Billion to \$2.49 Billion Alberta Yamana Gold Inc. Natural Resources \$1 Billion to \$2.49 Billion Alberta DOF Subsea Canada Oil & Gas Less than \$100 Million Newfoundland Enbridge Inc. Oil & Gas Less than \$100 Million Newfoundland Enbridge Inc. Oil & Gas \$2.5 Billion or More Alberta North American Energy Partners Oil & Gas \$2.5 Billion or More Alberta Suncor Energy Inc. Oil & Gas \$2.5 Billion or More Alberta Transocean Inc. Oil & Gas \$2.5 Billion or More Alberta Transocean Inc. Oil & Gas \$2.5 Billion or More Newfoundland Valero Energy Inc. Oil & Gas \$2.5 Billion or More Newfoundland Valero Energy Inc. Oil & Gas \$2.5 Billion or More Newfoundland	Teck Resources Limited	Natural Resources	\$2.5 Billion or More	British Columbia
Tembec Inc. Natural Resources \$1 Billion to \$2.49 Billion Natural Resources \$2.5 Billion or More Saskatchewan Natural Resources \$100 to \$249 Million Nova Scotia Tolko Industries Ltd. Natural Resources \$100 to \$249 Million Nova Scotia Tolko Industries Ltd. Natural Resources \$1 Billion to \$2.49 Billion British Columbia Tyl Pacific, Inc. Uranium One Inc. Natural Resources \$250 to \$499 Million British Columbia Vale Canada Limited Natural Resources \$1 Billion to \$2.49 Billion Dotario Natural Resources \$1 Billion to \$2.49 Billion Ontario Natural Resources \$1 Billion to \$2.49 Billion Ontario Natural Resources \$1 Billion to \$2.49 Billion Ontario Ontario Ontario Dof Subsea Canada Natural Resources \$1 Billion to \$2.49 Billion Alberta Aberta Dof Subsea Canada Oil & Gas Less than \$100 Million Newfoundland Enbridge Inc. Oil & Gas \$2.5 Billion or More Alberta Suncor Energy Inc. Oil & Gas \$250 to \$499 Million Alberta Alberta Alberta Transocean Inc. Oil & Gas Less than \$100 Million Newfoundland Alberta Transocean Inc. Oil & Gas Less than \$100 to \$249 Million Newfoundland	Teck Resources Limited - Highland Valley Copper	Natural Resources	\$2.5 Billion or More	British Columbia
The Mosaic Company The Shaw Group Limited Natural Resources \$1.00 to \$249 Million Nova Scotia Tolko Industries Ltd. Natural Resources Natural Resources Natural Resources \$1 Billion to \$2.49 Billion British Columbia TVI Pacific, Inc. Less than \$100 Million Alberta Uranium One Inc. Natural Resources Natural Resources S250 to \$499 Million British Columbia Vierral Inc. Natural Resources S1 Billion to \$2.49 Billion Ontario Viterra Inc. Natural Resources S1 Billion or More Saskatchewan Westmoreland Coal Company - Canada Natural Resources Natural Resources S1 Billion to \$2.49 Billion Ontario Ontario DOF Subsea Canada Oil & Gas Less than \$100 Million Newfoundland Enbridge Inc. Oil & Gas S2.5 Billion or More Alberta North American Energy Partners Oil & Gas S2.5 Billion or More Alberta Total E&P Canada Oil & Gas S2.5 Billion or More Alberta Transocean Inc. Oil & Gas S2.5 Billion More Oil & Gas S2.5 Billion More Alberta Transocean Inc. Oil & Gas S2.5 Billion More Quebec	Teck Resources Limited - Trail Operation	Natural Resources	\$2.5 Billion or More	British Columbia
The Shaw Group Limited Natural Resources Natural Resources S1 Billion to \$2.49 Billion British Columbia TVI Pacific, Inc. Natural Resources Natural Resources Less than \$100 Million Alberta Uranium One Inc. Natural Resources Natural Resources Natural Resources S1 Billion to \$2.49 Billion British Columbia Natural Resources S1 Billion to \$2.49 Billion Ontario Ontario Viterra Inc. Natural Resources Natural Resources S1 Billion or More Saskatchewan Westmoreland Coal Company - Canada Natural Resources Natural Resources S1 Billion to \$2.49 Billion Alberta Yamana Gold Inc. Natural Resources S1 Billion to \$2.49 Billion Ontario Alberta Suncor Energy Partners Oil & Gas S2.5 Billion or More Alberta Suncor Energy Inc. Oil & Gas S2.5 Billion or More Alberta Oil & Gas S2.5 Billion or More Oil & Gas	Tembec Inc.	Natural Resources	\$1 Billion to \$2.49 Billion	Quebec
Tolko Industries Ltd. TVI Pacific, Inc. Vatural Resources Natural Resources Less than \$100 Million Alberta Uranium One Inc. Natural Resources Natural Resources \$250 to \$499 Million British Columbia Vale Canada Limited Natural Resources Natural Resources \$1 Billion to \$2.49 Billion Ontario Ontario Viterra Inc. Natural Resources Natural Resources \$2.5 Billion or More Saskatchewan Natural Resources S1 Billion to \$2.49 Billion Ontario Ont	The Mosaic Company	Natural Resources	\$2.5 Billion or More	Saskatchewan
TVI Pacific, Inc.Natural ResourcesLess than \$100 MillionAlbertaUranium One Inc.Natural Resources\$250 to \$499 MillionBritish ColumbiaVale Canada LimitedNatural Resources\$1 Billion to \$2.49 BillionOntarioViterra Inc.Natural Resources\$2.5 Billion or MoreSaskatchewanWestmoreland Coal Company - CanadaNatural Resources\$1 Billion to \$2.49 BillionAlbertaYamana Gold Inc.Natural Resources\$1 Billion to \$2.49 BillionOntarioDOF Subsea CanadaOil & GasLess than \$100 MillionNewfoundlandEnbridge Inc.Oil & Gas\$2.5 Billion or MoreAlbertaNorth American Energy PartnersOil & Gas\$2.5 Billion or MoreAlbertaSuncor Energy Inc.Oil & Gas\$2.5 Billion or MoreAlbertaTotal E&P CanadaOil & Gas\$100 to \$249 MillionAlbertaTransocean Inc.Oil & GasLess than \$100 MillionNewfoundlandValero Energy Inc.Oil & Gas\$2.5 Billion or MoreQuebec	The Shaw Group Limited	Natural Resources	\$100 to \$249 Million	Nova Scotia
Uranium One Inc.Natural Resources\$250 to \$499 MillionBritish ColumbiaVale Canada LimitedNatural Resources\$1 Billion to \$2.49 BillionOntarioViterra Inc.Natural Resources\$2.5 Billion or MoreSaskatchewanWestmoreland Coal Company - CanadaNatural Resources\$1 Billion to \$2.49 BillionAlbertaYamana Gold Inc.Natural Resources\$1 Billion to \$2.49 BillionOntarioDOF Subsea CanadaOil & GasLess than \$100 MillionNewfoundlandEnbridge Inc.Oil & Gas\$2.5 Billion or MoreAlbertaNorth American Energy PartnersOil & Gas\$2.5 Billion or MoreAlbertaSuncor Energy Inc.Oil & Gas\$2.5 Billion or MoreAlbertaTotal E&P CanadaOil & Gas\$100 to \$249 MillionAlbertaTransocean Inc.Oil & GasLess than \$100 MillionNewfoundlandValero Energy Inc.Oil & Gas\$2.5 Billion or MoreQuebec	Tolko Industries Ltd.	Natural Resources	\$1 Billion to \$2.49 Billion	British Columbia
Vale Canada LimitedNatural Resources\$1 Billion to \$2.49 BillionOntarioViterra Inc.Natural Resources\$2.5 Billion or MoreSaskatchewanWestmoreland Coal Company - CanadaNatural Resources\$1 Billion to \$2.49 BillionAlbertaYamana Gold Inc.Natural Resources\$1 Billion to \$2.49 BillionOntarioDOF Subsea CanadaOil & GasLess than \$100 MillionNewfoundlandEnbridge Inc.Oil & Gas\$2.5 Billion or MoreAlbertaNorth American Energy PartnersOil & Gas\$2.50 to \$499 MillionAlbertaSuncor Energy Inc.Oil & Gas\$2.5 Billion or MoreAlbertaTotal E&P CanadaOil & Gas\$100 to \$249 MillionAlbertaTransocean Inc.Oil & GasLess than \$100 MillionNewfoundlandValero Energy Inc.Oil & Gas\$2.5 Billion or MoreQuebec	TVI Pacific, Inc.	Natural Resources	Less than \$100 Million	Alberta
Viterra Inc.Natural Resources\$2.5 Billion or MoreSaskatchewanWestmoreland Coal Company - CanadaNatural Resources\$1 Billion to \$2.49 BillionAlbertaYamana Gold Inc.Natural Resources\$1 Billion to \$2.49 BillionOntarioDOF Subsea CanadaOil & GasLess than \$100 MillionNewfoundlandEnbridge Inc.Oil & Gas\$2.5 Billion or MoreAlbertaNorth American Energy PartnersOil & Gas\$250 to \$499 MillionAlbertaSuncor Energy Inc.Oil & Gas\$2.5 Billion or MoreAlbertaTotal E&P CanadaOil & Gas\$100 to \$249 MillionAlbertaTransocean Inc.Oil & GasLess than \$100 MillionNewfoundlandValero Energy Inc.Oil & Gas\$2.5 Billion or MoreQuebec	Uranium One Inc.	Natural Resources	\$250 to \$499 Million	British Columbia
Westmoreland Coal Company - CanadaNatural Resources\$1 Billion to \$2.49 BillionAlbertaYamana Gold Inc.Natural Resources\$1 Billion to \$2.49 BillionOntarioDOF Subsea CanadaOil & GasLess than \$100 MillionNewfoundlandEnbridge Inc.Oil & Gas\$2.5 Billion or MoreAlbertaNorth American Energy PartnersOil & Gas\$250 to \$499 MillionAlbertaSuncor Energy Inc.Oil & Gas\$2.5 Billion or MoreAlbertaTotal E&P CanadaOil & Gas\$100 to \$249 MillionAlbertaTransocean Inc.Oil & GasLess than \$100 MillionNewfoundlandValero Energy Inc.Oil & Gas\$2.5 Billion or MoreQuebec	Vale Canada Limited	Natural Resources	\$1 Billion to \$2.49 Billion	Ontario
Yamana Gold Inc.Natural Resources\$1 Billion to \$2.49 BillionOntarioDOF Subsea CanadaOil & GasLess than \$100 MillionNewfoundlandEnbridge Inc.Oil & Gas\$2.5 Billion or MoreAlbertaNorth American Energy PartnersOil & Gas\$250 to \$499 MillionAlbertaSuncor Energy Inc.Oil & Gas\$2.5 Billion or MoreAlbertaTotal E&P CanadaOil & Gas\$100 to \$249 MillionAlbertaTransocean Inc.Oil & GasLess than \$100 MillionNewfoundlandValero Energy Inc.Oil & Gas\$2.5 Billion or MoreQuebec	Viterra Inc.	Natural Resources	\$2.5 Billion or More	Saskatchewan
DOF Subsea Canada Cil & Gas Cil & Gas Cil & Gas North American Energy Partners Oil & Gas Cil	Westmoreland Coal Company - Canada	Natural Resources	\$1 Billion to \$2.49 Billion	Alberta
Enbridge Inc.Oil & Gas\$2.5 Billion or MoreAlbertaNorth American Energy PartnersOil & Gas\$250 to \$499 MillionAlbertaSuncor Energy Inc.Oil & Gas\$2.5 Billion or MoreAlbertaTotal E&P CanadaOil & Gas\$100 to \$249 MillionAlbertaTransocean Inc.Oil & GasLess than \$100 MillionNewfoundlandValero Energy Inc.Oil & Gas\$2.5 Billion or MoreQuebec	Yamana Gold Inc.	Natural Resources	\$1 Billion to \$2.49 Billion	Ontario
North American Energy Partners Oil & Gas Suncor Energy Inc. Suncor	DOF Subsea Canada	Oil & Gas	Less than \$100 Million	Newfoundland
Suncor Energy Inc. Oil & Gas Oil & Gas 100 to \$249 Million Alberta Alberta Total E&P Canada Transocean Inc. Oil & Gas Oil & Gas Less than \$100 Million Newfoundland Valero Energy Inc. Oil & Gas \$2.5 Billion or More Alberta Alberta Alberta Alberta Alberta Alberta Augusta Alberta Alberta Alberta Augusta Alberta Alberta Alberta Alberta Augusta Transocean Inc. Valero Energy Inc. Oil & Gas \$2.5 Billion or More Quebec	Enbridge Inc.	Oil & Gas	\$2.5 Billion or More	Alberta
Total E&P Canada Oil & Gas \$100 to \$249 Million Alberta Transocean Inc. Oil & Gas Less than \$100 Million Newfoundland Valero Energy Inc. Oil & Gas \$2.5 Billion or More Quebec	North American Energy Partners	Oil & Gas	\$250 to \$499 Million	Alberta
Transocean Inc. Oil & Gas Valero Energy Inc. Oil & Gas Oil & Gas Eless than \$100 Million Newfoundland Quebec	Suncor Energy Inc.	Oil & Gas	\$2.5 Billion or More	Alberta
Valero Energy Inc. Oil & Gas \$2.5 Billion or More Quebec	Total E&P Canada	Oil & Gas	\$100 to \$249 Million	Alberta
	Transocean Inc.	Oil & Gas	Less than \$100 Million	Newfoundland
Amway Canada Corporation Retail Less than \$100 Million Ontario	Valero Energy Inc.	Oil & Gas	\$2.5 Billion or More	Quebec
	Amway Canada Corporation	Retail	Less than \$100 Million	Ontario

Organization Name Private (N=361)	Sector	Revenue	
Canada Safeway Limited	Retail	\$2.5 Billion or More	Alberta
Co-op Atlantic	Retail	\$500 to \$999 Million	New Brunswick
Deeley Harley-Davidson Canada	Retail	\$250 to \$499 Million	British Columbia
Gap (Canada) Inc.	Retail	\$1 Billion to \$2.49 Billion	Ontario
Grand & Toy	Retail	\$500 to \$999 Million	Ontario
Home Outfitters	Retail		Ontario
Hudson's Bay Company	Retail	\$2.5 Billion or More	Ontario
IKEA Canada	Retail	\$1 Billion to \$2.49 Billion	Ontario
Luxottica Group	Retail		Ontario
Nike Canada Corp.	Retail	\$100 to \$249 Million	Ontario
Shoppers Drug Mart Corporation	Retail	\$2.5 Billion or More	Ontario
Staples Business Depot	Retail	\$2.5 Billion or More	Ontario
Target Corporation	Retail	\$1 Billion to \$2.49 Billion	Ontario
The Bay	Retail	\$2.5 Billion or More	Ontario
The Beer Store	Retail	\$250 to \$499 Million	Ontario
The Home Depot Canada	Retail	\$2.5 Billion or More	Ontario
uniPHARM Wholesale Drugs Ltd.	Retail	\$100 to \$249 Million	British Columbia
Wal-Mart Canada Corp.	Retail	\$2.5 Billion or More	Ontario
Winners Merchants International L.P.	Retail	\$2.5 Billion or More	Ontario
Zale Corporation	Retail	\$250 to \$499 Million	Ontario
ALS Canada Ltd.	Services	\$100 to \$249 Million	British Columbia
AMEC Americas Limited	Services	\$2.5 Billion or More	Ontario
ATCO I-Tek	Services	\$250 to \$499 Million	Alberta
Bureau Veritas (Canada) Inc.	Services		Quebec
Capgemini Canada	Services	\$250 to \$499 Million	Ontario
Compass Group Canada	Services	\$1 Billion to \$2.49 Billion	Ontario
Fluor Canada Ltd.	Services	\$1 Billion to \$2.49 Billion	Alberta
FundSERV Inc.	Services	Less than \$100 Million	Ontario
McElhanney Consulting Services Ltd.	Services	\$100 to \$249 Million	British Columbia
McElhanney Land Surveys Ltd.	Services	\$100 to \$249 Million	Alberta
Moneris Solutions Corporation	Services	\$500 to \$999 Million	Ontario
Morneau Shepell Inc.	Services	\$250 to \$499 Million	Ontario
Northern Lights Canada	Services	Less than \$100 Million	Ontario
Randstad Canada	Services	Less than \$100 Million	Quebec
Shred-it International	Services	\$250 to \$499 Million	Ontario
Symcor Inc.	Services	\$500 to \$999 Million	Ontario
The McElhanney Group Ltd.	Services	\$100 to \$249 Million	British Columbia
Rogers Communications Inc.	Telecommunications	\$2.5 Billion or More	Ontario

Organization Name Private (N=361)	Sector	Revenue	
TELUS Communications Inc.	Telecommunications	\$2.5 Billion or More	British Columbia
Air New Zealand	Transportation		British Columbia
Arrow Transportation Systems Inc.	Transportation	\$100 to \$249 Million	British Columbia
Avis Budget Group, Inc.	Transportation	\$250 to \$499 Million	Ontario
Brink's Canada Limited	Transportation	\$100 to \$249 Million	Ontario
Canadian National Railway Company	Transportation	\$2.5 Billion or More	Quebec
Montship Inc.	Transportation	Less than \$100 Million	Quebec
Penske Truck Leasing	Transportation	\$100 to \$249 Million	Quebec
Teekay Corporation	Transportation	\$1 Billion to \$2.49 Billion	British Columbia
Bruce Power L.P.	Utilities	\$2.5 Billion or More	Ontario
Fortis Inc.	Utilities	\$2.5 Billion or More	Newfoundland
FortisAlberta Inc.	Utilities	\$250 to \$499 Million	Alberta
FortisBC Energy Inc.	Utilities	\$1 Billion to \$2.49 Billion	British Columbia
FortisBC Inc.	Utilities	\$250 to \$499 Million	British Columbia
FortisOntario Inc.	Utilities	\$100 to \$249 Million	Ontario
GDF SUEZ Energy North America, Inc.	Utilities	\$250 to \$499 Million	Ontario
Maritime Electric Company	Utilities	\$100 to \$249 Million	Prince Edward Island
Newfoundland Power Inc.	Utilities	\$500 to \$999 Million	Newfoundland