



## Minutes

### Toronto Transit Commission Board

**Meeting No.:** 2066

**Meeting Date:** Thursday, July 14, 2022

A meeting of the TTC Board was held by video conference on Thursday, July 14, 2022 commencing at 10:07 a.m. The meeting recessed at 10:29 a.m. to meet as the Committee of the Whole. The Board reconvened the public session at 11:03 a.m.

#### **Present at Committee of the Whole**

J. Robinson (Chair), J. Delaurentiis (Vice-Chair), S. Carroll, F. Jagdeo, C. Lai, R. Lalonde, D. Minnan-Wong, J. Osborne (Commissioners) R. Leary, M. Atlas, K. Campbell, G. Downie, S. Haskill, B. Hasserjian, J. La Vita, F. Monaco, N. Poole-Moffatt, J. Taylor, K. Watson, R. Wong, C. Finnerty and J. Ishak were present.

Item 3: Dhaksayan Shanmuganayagam

Item 4: Alex Cassar and Angela Gibson

R. Van Fraassen (Chair Robinson's Office) was also present.

#### **Present at Public Session**

J. Robinson (Chair), J. Delaurentiis (Vice-Chair), B. Bradford, S. Carroll, F. Jagdeo, C. Lai, R. Lalonde, J. McKelvie, D. Minnan-Wong, J. Osborne (Commissioners), R. Leary (Chief Executive Officer), M. Atlas (General Counsel), K. Campbell (Chief Diversity and Culture Officer), G. Downie (Chief Capital Officer), S. Haskill (Chief Strategy and Customer Officer - Acting), B. Hasserjian (Chief Safety Officer - Acting), J. La Vita (Chief Financial Officer), F. Monaco (Chief of Infrastructure and Engineering), N. Poole-Moffatt (Chief of Corporate Affairs), J. Taylor (Chief of Staff), K. Watson (Deputy Chief Executive Officer), R. Wong (Chief Vehicles Officer), B. Case (Executive Director - Innovation and Sustainability), A. Cassar (Director - Budgets, Costing and Financial Reporting), E. Chu (Head of Project Development and Planning), M. Cosgrove (Risk Manager), M. Del Veechio (Capital City Projects Coordinator), A. Gibson (Head - Strategy and Foresight), V. Guzzo (Director - Property), Y. He (Project Director), J. Imbrogno (Director - Capital Accounting), P. Kraft (Head of Property, Planning and Development), L. Lui (Manager - Service Planning), R. Ramjit (Deputy Project Director - ATC), W. Reuter (Head - Research and Analytics), R. Rosati (Chief Project Manager – Construction), R. Rush (Head of Materials Management), D. Shanmuganayagam (Head of Information Technology Services), S. Simard (Manager - Transit Systems Planning),

M. Taylor (Development Coordinator), E. Thomas (Director - Revenue Ridership Analytics), K. Thorburn (Head - Corporate Initiatives), A. Yoannis (Senior Project Manager), C. Finnerty (Director - Commission Services) and J. Ishak (Coordinator - Secretariat Services) were present.

D. Toigo (Transit Expansion Office), T. Khan (Mayor's Office) and R. Van Fraassen (Chair Robinson's Office) were also present.

J. Robinson was in the Chair.

### **Land Acknowledgement**

Chair Robinson requested C. Finnerty to acknowledge that the TTC Board was meeting on the traditional territory of many nations including the Mississaugas of the Credit, the Anishnabeg, the Chippewa, the Haudenosaunee and the Wendat peoples and is now home to many diverse First Nations, Inuit and Métis peoples. C. Finnerty also acknowledged that Toronto is covered by Treaty 13 signed with the Mississaugas of the Credit.

### **Declaration of Interest – Municipal Conflict of Interest Act**

Nil

### **Minutes of the Previous Meeting**

Commissioner Lai moved that the Board approve the Minutes of Meeting No. 2065 held on Thursday, June 23, 2022.

The motion by Commissioner Lai carried.

### **Business Arising Out of the Minutes**

Nil

### **Committee of the Whole**

Chair Robinson moved the following motion:

That the TTC Board recess as the Committee of the Whole to consider the following confidential items:

This report contains information related to the security of the property of the municipality or local board.

#### **3. Contract Award for Managed Security Services**

This report contains information about a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the City or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive

position or interfere significantly with the contractual or other negotiations of a person, group of persons or organization.

#### 4. Digital Connectivity Strategy - July Update

This report contains information about labour relations or employee negotiations and information about a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the City or local board.

#### 5. 1810 Markham Road Facility, Non-Revenue Vehicle and Equipment Maintenance

This report contains information about a trade secret or scientific, technical, commercial or financial information that belongs to the City or local board and has monetary value or potential monetary value.

#### 6. Automatic Train Control Contract Amendment

The motion by Chair Robinson carried.

### **Public Presentations**

#### Item No. 7. Advancing the 5-Year Service Plan (2024-2028) & 10-Year Outlook Reset

Alan Yule

Adam Cohoon

The Board received the deputations for information.

(See Item No. 7 for minute)

#### Item No. 8. Transit Network Expansion Update

Marvin Alfred

The Board received the deputations for information.

(See Item No. 8 for minute)

#### Item No. 10. Easier Access Phase III - Project Status Update July 2022

Jennifer Conroy

The Board received the deputations for information.

(See Item No. 10 for minute)

#### Item No. 13. Bloor-Yonge Station Capacity Improvements Project – Procurement

Amendment Authorization

Adam Cohoon

The Board received the deputations for information.

(See Item No. 13 for minute)

#### Item No. 17. Delegation of Authority during the Board Recess

Alan Yule

Derek Moran

The Board received the deputations for information.

(See Item No. 17 for minute)

### **Presentations/Reports/Other Business**

1. Chief Executive Officer's Report – July 2022

R. Leary, Chief Executive Officer, delivered a verbal presentation on this item.

Chair Robinson moved receipt of the Chief Executive Officer's Report – July 2022 for information.

The motion by Chair Robinson carried.

Received

2. Approved Minutes of the Advisory Committee on Accessible Transit (ACAT) General Monthly Meeting for May 26, 2022.

ACAT Chair Jonathan Marriott introduced this item.

Commissioner Carroll moved receipt of the approved minutes from the Advisory Committee on Accessible Transit (ACAT) General Monthly Meeting for May 26, 2022.

The motion by Commissioner Carroll carried.

Received

3. Contract Award for Managed Security Services

Chair Robinson moved the following motion:

That the information contained in the confidential attachment remain confidential in its entirety as it contains information related to the security of the property of the municipality or local board.

The motion by Chair Robinson carried.

Commissioner Carroll moved the recommendations, as amended, as follows:

1. Authorize the award of contract for the provision of Managed Security Services and other associated security services to IBM Canada Ltd. for an initial term of five years, in the amount of \$28,165,777.50, inclusive of HST, with two, two-year extensions, to be exercised at the TTC's sole discretion.
2. That the information contained in the confidential attachment remain confidential in its entirety as it contains information related to the security of the property of the municipality or local board.

Amended

#### 4. Digital Connectivity Strategy – July Update

Commissioner De Laurentiis moved the recommendations as follows:

It is recommended that the TTC Board:

1. Approve the confidential recommendations as set out in Confidential Attachment 1.
2. Authorize that the Confidential Attachment 1 to the report be released publicly upon execution of any agreement with a digital connectivity provider.

The motion by Commissioner De Laurentiis carried.

Approved

#### 5. 1810 Markham Road Facility, Non-Revenue Vehicle and Equipment Maintenance

Commissioner Carroll moved the recommendations as follows:

It is recommended that the TTC Board:

1. Authorize the award of a contract to BDS Fleet Service in the amount of \$9.16 million, inclusive of HST, for the light-duty, non-revenue vehicle and equipment maintenance at the 1810 Markham Road facility for a five-year term with an option, at the TTC's discretion, to extend the term for an additional term of five years.
2. Approve the confidential recommendation as set out in Confidential Attachment, and authorize that the information contained in the Confidential Attachment remain confidential in its entirety as it contains information about labour relations or employee negotiations.

The motion by Commissioner Carroll carried.

Approved

#### 6. Automatic Train Control Contract Amendment

Chair Robinson moved the recommendations as follows:

It is recommended that the TTC Board:

1. Approve the recommendations set out in the Confidential Attachment.
2. Authorize that the information in the Confidential Attachment remains confidential until such time as the negotiations with Alstom are finalized and a contract amendment(s) are issued.

The motion by Chair Robinson carried.

Approved

## 7. Advancing the 5-Year Service Plan (2024-2028) & 10-Year Outlook Reset

S. Haskill, Chief Strategy & Customer Officer (Acting) introduced the item. W. Reuter, Head of Research and Analytics and S. Simard, Manager - Transit Systems Planning delivered a presentation on this item.

Commissioner Carroll moved the following motion:

The TTC Board request the Chief Executive Officer consider options for improving service levels and reliability on the Leslie 51 route, in line with ridership demand, through possible increased service, splitting the route north and south of Leslie station, and other last mile options as part of the 2023 Annual Service Plan.

The motion by Commissioner Carroll carried.

Chair Robinson moved the following motion:

The TTC Board request staff to review ridership levels on different weekdays due to changing work and travel patterns and incorporate the findings in the development of the next 5-Year Service Plan & 10-Year Outlook.

The motion by Chair Robinson carried.

Chair Robinson moved the recommendations, as amended, as follows:

It is recommended that the TTC Board:

1. Endorse the project purpose and work plan for the next 5-Year Service Plan (2024-2028) & 10-Year Outlook.
2. The TTC Board request the Chief Executive Officer consider options for improving service levels and reliability on the Leslie 51 route, in line with ridership demand, through possible increased service, splitting the route north and south of Leslie station, and other last mile options as part of the 2023 Annual Service Plan.
3. The TTC Board request staff to review ridership levels on different weekdays due to changing work and travel patterns and incorporate the findings in the development of the next 5-Year Service Plan & 10-Year Outlook.

The motion by Chair Robinson carried.

Ammended

## 8. Transit Network Expansion Update

Chair Robinson moved the recommendations as follows:

It is recommended that the TTC Board:

1. Request City Council approval to amend the TTC's 2022 Operating Budget to increase gross expenditures by \$6.0 million in 2022, and an incremental \$9.0

million in 2023 and \$0 net, and an increase to the approved workforce complement by 56 temporary positions for a total of 92 positions fully dedicated to the TTC's project assurance function for Metrolinx Transit Expansion projects, with these roles and associated costs to be fully funded by Metrolinx, subject to the approval of the 2022 Annual Work Plan by Metrolinx.

2. Request City Council approval to increase the TTC's 2022 Capital Budget by \$3.152 million gross and \$0 debt to undertake the Kennedy Station Infrastructure Relocation capital project for the Scarborough Subway Extension, with the total project cost to be fully funded by Metrolinx.
3. Delegate authority to the TTC CEO to authorize hiring of a total of up to 86 Line 6 Finch West Operator, Transit/Power Control, Instructor, divisional clerical and supervisory positions, as of January 1, 2023 and in advance of 2023 budget approval, if required, to meet the Line 6 mobilization timeline.
4. Authorize a one-time capital contribution of \$1.5 million to Metrolinx to support the installation of Fare Vending Machines for Line 5 Eglinton and Line 6 Finch West.
5. Forward this report to the City Manager, City of Toronto, Deputy Minister, Ministry of Transportation and Chief Executive Officer, Metrolinx, and President, YRTTC, for information.

The motion by Chair Robinson carried.

Approved

#### 9. Green Bus and Wheel-Trans Green Bus Program Update

Chair Robinson moved the following motion:

The TTC Board request staff to review and evaluate durable seat covering options that are easily cleaned and maintained.

Chair Robinson moved the recommendations, as amended, as follows:

It is recommended that the TTC Board:

1. Receive this Green Bus and Wheel-Trans Program Update for information;
2. Direct staff to report back to the TTC Board in January 2023 on the status of the eBus procurement through the CEO's Report; and
3. Endorse continued efforts to develop a financial mechanism through which the TTC can reallocate operating budget savings, from fleet electrification and other innovation and sustainability initiatives, to use as direct offsets for TTC operating budget expenditures and to secure funds for repayment for recoverable capital debt

financing to self-fund implementation of the TTC's Innovation and Sustainability Program.

Ammended

#### 10. Easier Access Phase III - Project Status Update July 2022

Chair Robinson moved the recommendations as follows:

It is recommended that the TTC Board:

1. Receive the current EAIII program schedule, noting the acceleration efforts presently underway, and that staff will continue to seek opportunities for schedule improvement.

The motion by Chair Robinson carried.

Approved

#### 11. 4050 Yonge Street - New Entrance Connection

Chair Robinson moved the recommendations as follows:

It is recommended that the TTC Board:

1. Approve the Entrance Connection to York Mills Station within the Development at 4050 Yonge Street and the subsequent closure and demolition of the stand-alone TTC entrance building located at the northwest corner of Yonge Street and Wilson Avenue, as generally illustrated in Attachment 1.
2. Authorize execution of an Entrance Connection Agreement, and any other agreements arising as a result of the Entrance Connection, and closure and demolition of the existing entrance, all on terms and conditions acceptable to the TTC's General Counsel.

The motion by Chair Robinson carried.

Approved

#### 12. Queen's Park and St. Patrick Stations Finishes Renewal Contract Award

Commissioner De Laurentiis moved the recommendations as follows:

It is recommended that the TTC Board:

1. Authorize the award of Contract U60-9, Queen's Park and St Patrick Stations Asbestos Abatement and Finishes Renewal to Maystar General Contractors Inc. in the amount of \$33,487,550.00, inclusive of all taxes, on the basis of lowest-priced acceptable bid.



The motion by Commissioner De Laurentiis carried.

Approved

13. Bloor-Yonge Station Capacity Improvements Project – Procurement Amendment Authorization

Commissioner De Laurentiis moved the recommendations as follows:

It is recommended that the TTC Board:

1. Authorize a contract amendment to AECOM Canada Ltd. under Contract No. S85-42 Bloor-Yonge Capacity Enhancement, to increase the upset limit amount by \$4,000,000, inclusive of all taxes, to a total upset limit amount of \$23,696,700.26 in Canadian funds, inclusive of all taxes.

The motion by Commissioner De Laurentiis carried.

Approved

14. Procurement Authorization for Russell Carhouse – Track and Yard Overhaul

Commissioner Carroll moved the recommendations as follows:

It is recommended that the TTC Board:

1. Authorize the award of Contract D60-23, Russell Carhouse – Track and Yard Overhaul, to Duron Ontario Ltd. in the amount of \$39,808,781.30, inclusive of all applicable taxes, on the basis of the lowest-priced acceptable bid; and acceptance of the Specified Option price in the amount of \$2,882,618.70, inclusive of all applicable taxes, for the interior carhouse tracks overhead conversion for streetcar pantograph operation; for a total award value of \$42,691,400.00, inclusive of all applicable taxes.

The motion by Commissioner Carroll carried.

Approved

15. Procurement Authorization for TTC All Risks Property Insurance Renewal

Commissioner Carroll moved the recommendations as follows:

It is recommended that the TTC Board:

1. Authorize the purchase order in the amount of \$6.84 million (inclusive of 8% provincial sales tax) to Marsh Canada Limited (Marsh), as the TTC's broker of record, for the renewal of the All Risks Property insurance program, inclusive of an increase in limits of liability of an additional \$100 million to \$800 million, for a one-year term from June 1, 2022 to May 31, 2023.

The motion by Commissioner Carroll carried.

Approved

16. Procurement Authorization – Supply of Cummins Factory-Remanufactured Engines – EPA 17

Commissioner Lai moved the recommendations as follows:

It is recommended that the TTC Board:

1. Authorize the contract award to City View Bus Sales and Service Ltd. in the amount of \$6,182,889.37 (inclusive of HST and core charges) for the supply of 103 Cummins Factory remanufactured engines for the TTC's Nova 40-foot buses.

The motion by Commissioner Lai carried.

Approved

17. Delegation of Authority during the Board Recess

Commissioner McKelvie moved the recommendations as follows:

It is recommended that the TTC Board:

1. Provide the Chief Executive Officer delegated authority of up to \$15.0 million in order to implement any measures necessary to protect the health and safety of its employees, riders and the public in the event of a resurgence of COVID-19 or its variants.
2. Delegate authority to the Chief Executive Officer to respond to an emergency, otherwise defined as any situation of extreme urgency brought about by unforeseeable events that makes the procurement of goods and services necessary to address an immediate risk to health, safety, security, cybersecurity, property, the environment or other public interests of the TTC and/or City.
3. Increase the Chief Executive Officer's delegated authority from \$5.0 million to \$20.0 million to award and/or amend contracts necessary to ensure the continuation of TTC operations and the delivery of approved capital projects during the Board recess period, subject to confirmation of available funding and the completion of a fair, competitive procurement process in accordance with TTC procurement policies and practices.
4. Authorize the Chair and/or Chief Executive Officer, in consultation with the Chief Financial Officer, to enter into agreements with other orders of government, including their agencies, to take actions as required to preserve the TTC's ability to secure intergovernmental funding or financing opportunities that may arise, including entering into any necessary agreements with other levels of government to receive such funding.
5. Authorize the Chair and/or Chief Executive Officer and/or any other relevant TTC Official, in consultation with the Chief Financial Officer, to execute tri-partite

intergovernmental funding agreements, including any amendments and extensions, required with the Government of Canada and the Province of Ontario for the Toronto Transit Commission Streetcar Program in order to flow the total of \$360 million in funding included in the TTC's 2022-2031 Capital Budget and Plan.

6. Direct that the delegated authorities in Recommendations 1-4 be in effect immediately following the end of the Board meeting on July 14, 2022 until the first scheduled Board meeting of the new term, 2022-2026.
7. Direct the Chief Executive Officer or designate to report to the first Board meeting of the new term on the exercise of any delegated authority under Recommendations 1-4 listed above.

The motion by Commissioner McKelvie carried.

Approved

18. Notice of Motion – Canadian Content Procurement Update – by Commissioner Jennifer McKelvie, seconded by Commissioner Brad Bradford

Commissioner McKelvie moved the recommendations as follows:

1. That TTC staff report back:
  - a. on the progress of Canadian content procurement including how often Canadian Content is reviewed; and
  - b. how they are ensuring TTC's transit vehicle suppliers meet their Canadian content contract obligations.

The motion by Commissioner McKelvie carried.

Approved

The meeting adjourned at 1:34 p.m.