



Minutes

Toronto Transit Commission Special Board

Meeting No.: 2061

Meeting Date: Monday, December 20, 2021

A meeting of the TTC Board was held by video conference on Monday, December 20, 2021 commencing at 10:17 a.m. The meeting recessed at 10:23 a.m. to meet as the Committee of the Whole. The Board re-convened the public session at 10:58 a.m.

Present at Committee of the Whole

J. Robinson (Chair), J. De Laurentiis (Vice-Chair), B. Bradford, S. Carroll, J. McKelvie, D. Minnan-Wong, J. Osborne (Commissioners), R. Leary (Chief Executive Officer), M. Atlas (General Counsel), K. Campbell (Chief Diversity & Culture Officer), G. Downie (Chief Capital Officer), S. Haskill (Chief Strategy and Customer Officer - Acting), B. Hasserjian (Chief Safety Officer - Acting), J. La Vita (Interim Chief Financial Officer), M. Madigan-Lee (Chief People Officer), F. Monaco (Chief of Infrastructure and Engineering), N. Poole-Moffatt (Chief of Corporate Affairs), J. Ross (Chief Operating Officer), J. Taylor (Chief of Staff), K. Watson (Deputy Chief Executive Officer), R. Wong (Chief Vehicles Officer), A. Cassar (Director - Budgets, Costing and Financial Reporting), S. Green (Senior Communications Specialist - Media & Issues Management), A. Gibson (Head – Strategy & Foresight), L. Millan (Head – Marketing and Customer Experience), K. Thorburn (Head - Corporate Initiatives), C. Finnerty (Director - Commission Services), J. Ishak (Co-ordinator - Secretariat Services) and S. Parmar (Administrator - Secretariat Services) were present

A. Agudelo (Live Media), T. Khan (Mayor's Office) and R. Van Fraassen (Chair Robinson's Office) were also present.

J. Robinson was in the Chair.

Present at Public Session

J. Robinson (Chair), B. Bradford, S. Carroll, J. De Laurentiis, J. McKelvie, D. Minnan-Wong, J. Osborne (Commissioners), R. Leary (Chief Executive Officer), M. Atlas (General Counsel), K. Campbell (Chief Diversity & Culture Officer), G. Downie (Chief Capital Officer), S. Haskill (Chief Strategy and Customer Officer - Acting), B. Hasserjian (Chief Safety Officer - Acting), J. La Vita (Interim Chief Financial Officer), M. Madigan-Lee (Chief People Officer), F. Monaco (Chief of Infrastructure and Engineering), N. Poole-Moffatt (Chief of Corporate Affairs), J. Ross (Chief Operating Officer), J. Taylor (Chief of Staff), K. Watson (Deputy Chief Executive Officer), R. Wong (Chief Vehicles Officer), A. Cassar

(Director - Budgets, Costing and Financial Reporting), S. Green (Senior Communications Specialist - Media & Issues Management), J. Imbrogno (Director - Capital Accounting), M. Ismail (Senior Project Manager), P. Kraft (Head - Property, Planning and Development), M. Lipkus (Deputy Director - Third Party Planning), L. Millan (Head - Marketing and Customer Experience), M. Mis (Head - Service Planning and Schedules), E. Thomas (Director - Revenue and Ridership Analytics), K. Thorburn (Head - Corporate Initiatives), C. Finnerty (Director - Commission Services), J. Ishak (Co-ordinator - Secretariat Services) and S. Parmar (Administrator - Secretariat Services) were present.

A. Agudelo (Live Media), T. Khan (Mayor's Office) and R. Van Fraassen (Chair Robinson's Office) were also present.

J. Robinson was in the Chair.

Land Acknowledgement

Chair Robinson requested C. Finnerty to acknowledge that the TTC Board was meeting on the traditional territory of many nations including the Mississaugas of the Credit, the Anishnabeg, the Chippewa, the Haudenosaunee and the Wendat peoples and is now home to many diverse First Nations, Inuit and Métis peoples. C. Finnerty also acknowledged that Toronto is covered by Treaty 13 signed with the Mississaugas of the Credit.

Declaration of Interest – Municipal Conflict of Interest Act

Nil

Committee of the Whole

Chair Robinson moved the following motion:

That the Board recess as the Committee of the Whole to consider information contained in Item 1 of the agenda involving information related to a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by the TTC.

The motion by Chair Robinson carried.

Public Presentations

Item No. 2: 2022 TTC Conventional and Wheel-Trans Operating Budgets

Alan Yule
Amrit Bath
Daniel Bingham
Lucy Drumonde
Abigail Dorris
Shelagh Pizey-Allen

Presentations/Reports/Other Business

1. TTC's Advertising Contract

Commissioner Minnan-Wong moved the staff recommendations, as follows:

It is recommended that the TTC Board:

1. Approve the recommendations as set out in the Confidential Attachment; and
2. Authorize the release of the information within the Confidential Attachment upon completion of any negotiations with Pattison Outdoor Advertising LP.

The motion by Commissioner Minnan-Wong carried.

Approved

2. 2022 TTC Conventional and Wheel-Trans Operating Budgets

J. La Vita delivered a presentation on this item.

Commissioner Robinson moved adoption of the staff recommendations as follows:

It is recommended that the TTC Board:

1. Approve the recommended 2022 TTC Conventional Operating Budget of \$2.102 billion in gross expenditures, \$0.916 billion in revenues and a net funding requirement of \$1.185 billion, inclusive of the \$459.2 million TTC Conventional COVID - 19 financial impact, as detailed in this report;
2. Approve the recommended 2022 Wheel-Trans Budget of \$133.2 million in gross expenditures, \$6.0 million in revenues and a net funding requirement of \$127.2 million, inclusive of the \$2.0 million Wheel-Trans COVID-19 financial impact, as detailed in this report;
3. Request the Provincial and Federal governments to:
 - a. Provide relief to offset the financial impacts of COVID - 19 through recovery, which are estimated to be \$461.2 million in 2022, with forecasted impacts expected into 2023 and 2024; and,
 - b. Work with the TTC and the City of Toronto to develop a sustainable funding model for public transit.
4. Approve a 2022 year - end workforce complement of 16,467 positions, reflecting a reduction of 11 operating positions and an increase of 131 positions for capital project delivery, as described in Appendix C; and
5. Forward this report to the City Budget Committee and the City Manager as the official 2022 Operating Budget submission for the Toronto Transit Commission.

Commissioner Carroll requested a recorded vote on the motion by Chair Robinson.

C. Finnerty conducted a recorded vote on the motion by Chair Robinson.

In favour (6): Chair Robinson, Vice-Chair De Laurentiis, Commissioners Bradford, McKelvie, Minnan-Wong, Osborne.

Opposed (1): Commissioner Carroll

The motion by Chair Robinson carried.

Approved

3. TTC 15 – Year Capital Investment Plan, Real Estate Investment Plan and 2022 - 2031 Capital Budget & Plan

J. La Vita delivered a presentation on this item.

Commissioner Robinson moved adoption of the staff recommendations as follows:

It is recommended that the TTC Board:

1. Endorse the TTC 2022 - 2036 Capital Investment Plan of \$37.22 billion, as outlined in Appendix A of this report;
2. Endorse the following principles that will guide a TTC-wide approach to planning and managing the TTC's real estate portfolio:
 - a. Optimize existing property before acquiring new property;
 - b. Acquire property rather than expropriate
 - c. Own property rather than lease
 - d. Separate timing of acquisition from construction timing
 - e. Include "back of house" support and training needs when planning for growth
 - f. Integrate resiliency into projects and processes to mitigate environmental impacts over the long-term
 - g. Provide flexible and sustainable solutions that support innovation
 - h. Maximize value creation opportunities for TTC surplus properties in partnership with the City.
3. Endorse the TTC 2022 - 2036 Real Estate Investment Plan's implementation timeline, as outlined in Appendix C of this report;
4. Approve the staff recommended TTC 2022 - 2031 Base Capital Budget & Plan of \$11.902 billion, as outlined in Appendix C of this report;
5. Approve the staff recommended TTC 2022 - 2031 Capital Budget & Plan of \$149.531 million for Transit Expansion Projects including the completion of the remaining scope for the Toronto - York Spadina Subway Extension, SRT Life Extension Overhaul for Line 2 Subway Extension (formerly Scarborough Subway Extension) and Waterfront Transit also outlined in Appendix C of this report;

6. Forward this report to the City Budget Committee and the City Manager as the official 2022 - 2031 Capital Budget and Plan submission for the Toronto Transit Commission; and,
7. Forward the 2022 - 2036 Real Estate Investment Plan to CreateTO and City Real Estate Management staff for their information.

The motion by Chair Robinson carried.

Approved

The meeting adjourned at 1:50 p.m.