

Award of Wheel-Trans Taxi Service Contracts

FEBRUARY 25, 2020

Purpose of Board Report

1. Award Service Contracts for:

- Accessible Taxi Distance-Based Service
- Sedan Meter-Based Taxi Service

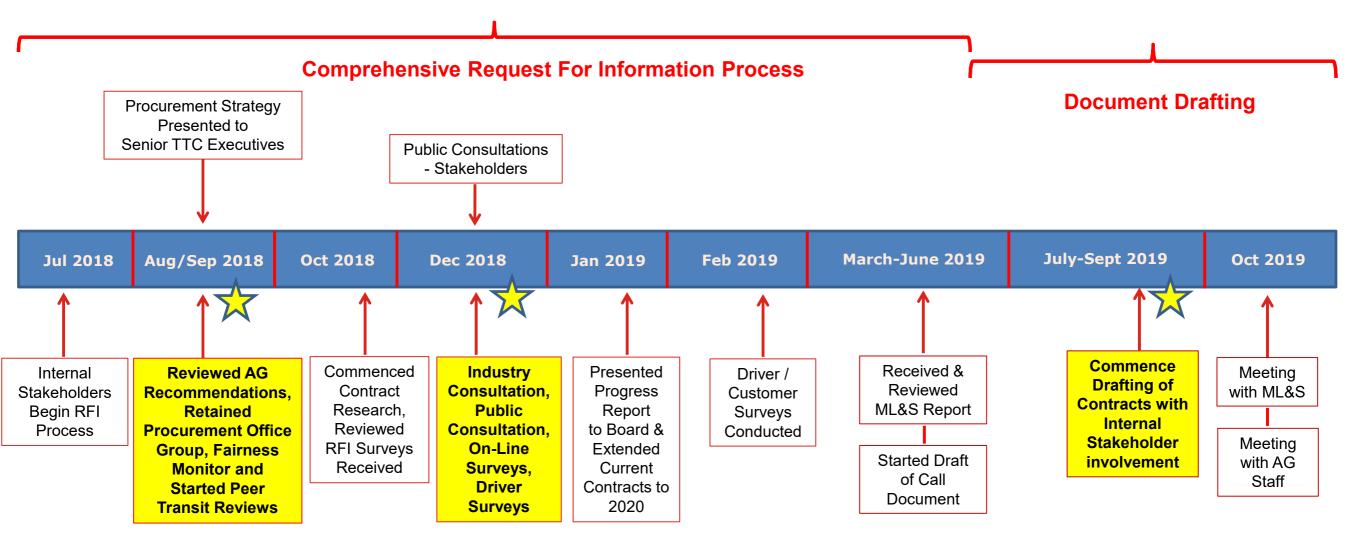
2. Authorize Amendments to Increase Current Upset Limit for the:

- 4 Current AT Contracts by \$5.5M
- 2 Current Sedan Contracts by \$7M

3. Delegate Authority to CEO to Allocate Increases Current Contracts



RFI Strategy Timeline (Part 1)

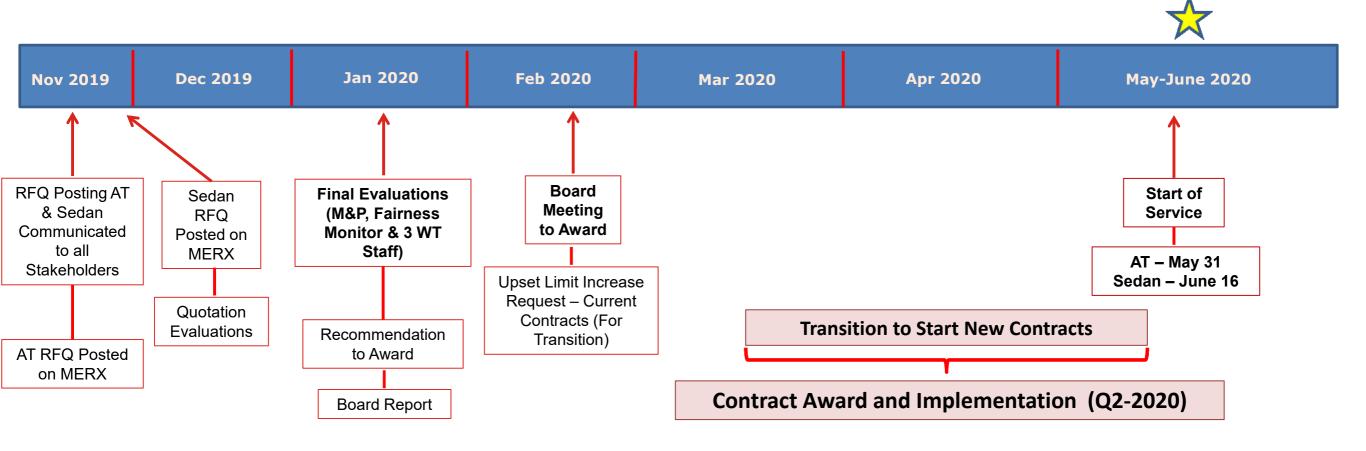


Contract Award and Implementation (Q2 2020)



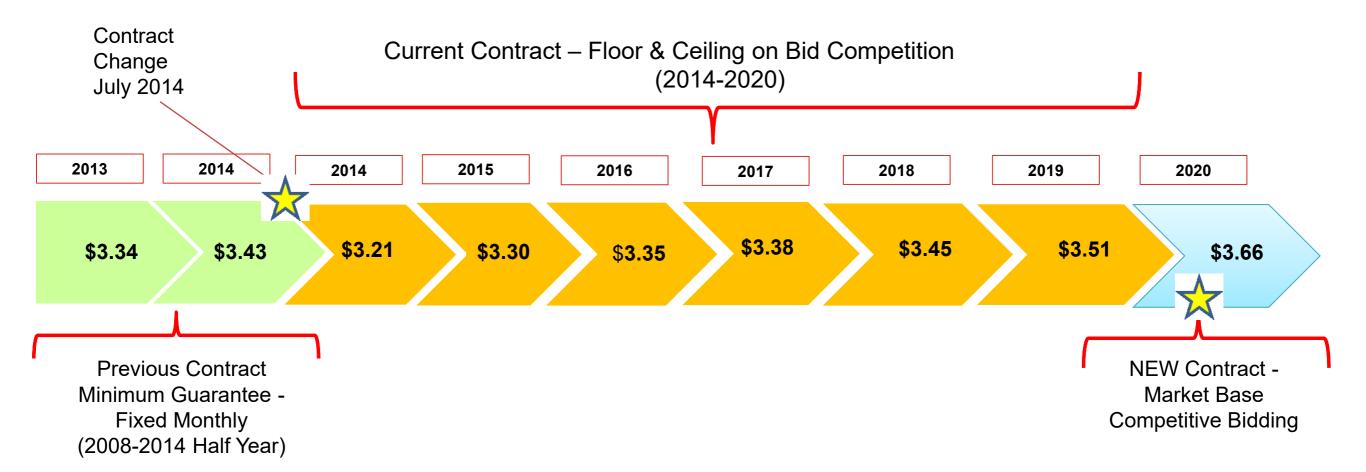
RFQ Procurement Timeline (Part 2)







Evolution of AT Cost per Km – Over Contracts





Budgeted Scheduled Cost – 2019 Overview

- ➤ Total Customers Carried 2019
 - 4.06 Million
- ➤ Bus Cost of Delivery Utilizing 270 Buses
 - ➤ Cost \$51.86 per passenger (1)
- ➤ Total Taxi Cost of Delivered Utilizing 3,000 AT & Sedan
 - ➤ Average Cost: \$23.28 per passenger

(1) Note: This Does Not Include Capital Costs (Facility, Expanded Control Centre and Bus Procurement)



Accessible Taxi Procurement Award

- Request to Award up to 5 Service Contracts
 - Evaluation Members M & P Staff, 3 WT Staff & Fairness Monitor
 - Procurement Process Evaluation Criteria
 - Meet Pass/Fail Requirements
 - 60% Qualitative and 40% Pricing
- Highest Total Overall Rating Successful Bids Awarded to:
 - Associated Toronto Taxi-Cab Co-Operative (Co-Op)
 - 1145659 Ontario Limited (Checker Taxi)
 - 2605881 Ontario Inc. (Royal Taxi)
 - 1210670 Ontario Inc. (Scarborough City Cab)
 - Beck Taxi Ltd. (Beck)*
 (*) = New to AT Contracts
- ➤ Total Upset Limit (Total AT Contracts) 5 Year Contract + Two (1 yr.)
 - \$255,000,000

Sedan Taxi Procurement Award

- > Request to Award up to 3 Service Contracts
 - Evaluation Members M & P Staff, 3 WT Staff & Fairness Monitor
 - Procurement Process Evaluation Criteria
 - Meet Pass/Fail Requirements
 - 60% Qualitative and 40% Pricing
- Highest Overall Rating Successful Bids Awarded to:
 - Associated Toronto Taxi-Cab Co-Operative (Co-Op)
 - 1210670 Ontario Inc. (Scarborough City Cab) (*)
 - Beck Taxi Ltd. (Beck)
 (*) = New to Sedan Contract JV
- ➤ Total Upset Limit (Total Sedan Contracts)- 5 Year Contract + Two (1)yr.
 - \$147,000,000

Transition to New Contracts

March

- Commercial Compliance
- Securities (Letter of Credit, Bond)
- Driver Workforce Acquisition
- Vulnerable Sector Screening (Drivers and Staff)
- Training (All variations Accessible and AODA)

April

- Call Centre Setup and Training on WT Software Systems
- Dispatch Office Training and Technical Integration
- Non-Disclosure Agreements
- Presto Infrastructure and Training
- ML&S Confirmation of Drivers and Vehicles in Good Standing

May

- · Standard Business Attire
- Licensed Driver and Taxicab Inspection & Authorization for Work
- Vehicle Inspections, Branding and Authorization
- Start of Service (May 31 2020 AT, June 16, 2020 Sedan)



Service Contracts

QUESTIONS?



