



## Minutes

### Toronto Transit Commission Board

**Meeting No.:** 2017

**Meeting Date:** Tuesday, November 28, 2017

A special meeting of the TTC Board was held in Committee Room #2, Toronto City Hall, 100 Queen Street West, Toronto, Ontario on Tuesday, November 28, 2017 commencing at 10:08 a.m. The meeting recessed at 12:03 p.m. and reconvened at 1:08 p.m. The Board recessed at 3:21 p.m. to meet as the Committee of the Whole. The Board reconvened the public session at 4:03 p.m.

#### Present at Committee of the Whole

J. Colle (Chair), A. Heisey, Q.C. (Vice-Chair), R. Byers, J. Campbell, G. De Baeremaeker, J. De Laurentiis and M. Fragedakis (Members), A. Byford, T. Bal, R. Leary, M. Palmer, G. Piemontese, S. Reed Tanaka, B. Ross, J. Taylor, K. Watson, C. Greenwood, M. MacRae, J. Ross, M. Atlas, S. Milloy, S. Sperling, E. Wiggins, A. Panchal, C. Finnerty and M. Balanco were present.

K. Lillyman (Chair's Office) and D. Magisano (Mayor's Office) were also present.

J. Colle was in the Chair.

#### Present at Public Session

J. Colle (Chair), A. Heisey, Q.C. (Vice-Chair), R. Byers, J. Campbell, V. Crisanti, G. De Baeremaeker, J. De Laurentiis, M. Fragedakis and J. Mihevc (Members), A. Byford (Chief Executive Officer), T. Bal (Acting Chief Financial Officer), C. Greenwood (Acting Deputy Chief Service Officer), R. Leary (Chief Service Officer/Deputy CEO), M. Palmer (Chief Operating Officer), G. Piemontese (Chief People Officer), S. Reed Tanaka (Chief Capital Officer), B. Ross (Executive Director - Corporate Communications), J. Ross (Deputy Chief Operating Officer), J. Taylor (Chief of Staff), K. Watson (Chief Customer Officer), M. Atlas (Associate General Counsel), A. Borkwood (Head – Customer Development), A. Cassar (Director – Budgets, Costing & Financial Reporting), S. Conforti (Head – Finance & Treasurer), V. Cosentino (Director – Statistics), J. Darwood (Head – Strategy & Service Planning), J. Fraser (Head – Capital Programming), J. Imbrogno (Director – Capital Accounting), S. Sperling (Manager – Corporate Communications), E. Wiggins (Head – Wheel-Trans), C. Finnerty (Co-ordinator – Secretariat Services) and M. Balanco (Administrator – Secretariat Services) were present.

J. Colle was in the Chair.

**Declaration of Interest - Municipal Conflict of Interest Act**

Nil

**Public Presentations**

Vice-Chair Heisey moved the following motion:

That all deputations be limited to three minutes.

The motion by Vice-Chair Heisey carried.

**Item No. 1 Introducing a Two-Hour Transfer Policy**

Alan Yule  
Adam Cohoon  
Bob Brent (brief submitted)  
Tony Bolla  
John Keating  
Jessica Bell  
Zuzana Betkova

The Board received the deputations for information.  
(See Item No. 1 for minute)

**Item No. 2 2018 TTC and Wheel-Trans Operating Budgets**

Gideon Forman  
Michael Rosenberg  
Shelagh Pizey-Allen  
Paul Codd  
Adam Cohoon  
Alice Ellis (brief submitted)  
Adina Lebo  
Don Weitz (brief submitted)  
Alan Yule  
Anna Kramer (brief submitted)  
Helen Lee  
Bob Brent  
Sarah Climenhaga  
Rachel Davis on behalf of Tina Shapiro  
Herman Rosenfeld  
Brigitte Martin  
Zuzana Betkova  
Emily Daigle  
Amego Dorothy

Tom McLaughlin (brief submitted)

The Board received the deputations for information.  
(See Item No. 2 for minute)

### **Presentations/Reports/Other Business**

#### 1. Introducing a Two-Hour Transfer Policy

Commissioner Fragedakis moved the following motion:

1. Approve the TTC fare policy change to adopt a Two-hour Transfer on PRESTO from August, 2018 or sooner.
2. Approve the addition of off-peak service hours from September 2018 and in subsequent years to support the estimated ridership increase resulting from recommendation 1.
3. Amend the TTC's 2018 Operating Budget endorsed by the TTC Budget Committee to include a new/enhanced request to adopt a Two-hour Transfer on PRESTO from August, 2018 or sooner with an increased 2018 subsidy requirement of \$11.1 million and additional incremental impacts of \$9.4 million in 2019 and a further \$0.4 million in 2020.

A recorded vote was requested.

In favour: Chair Colle, Vice-Chair Heisey, Commissioners Byers, De Baeremaeker, De Laurentiis, Fragedakis

Opposed: Commissioner Campbell

Absent for the vote: Commissioners Crisanti, Mihevc

The motion by Commissioner Fragedakis carried on a vote of 6-1

*Correspondence submitted by: Debbie Briggs, John Keating on behalf of the Regal Heights Residents' Association, Linda McCarthy on behalf of the Lytton Park Residents' Organization, Simon Chamberlain on behalf of the Mount Dennis Community Association, Joanne Myers, Joey Mandel, Karen Kollins, Karl Brown, Melissa Frew, Bambi Katz*

#### 2. 2018 TTC and Wheel-Trans Operating Budgets

T. Bal, Chief Financial Officer, S. Conforti, Head of Finance and A. Cassar, Director – Budgets, Costing & Financial Reporting addressed the Board with a PowerPoint presentation entitled “2018 TTC and Wheel-Trans Operating Budgets”.

Commissioner De Baeremaeker moved the following motion:

Amend the 2018 Operating Budget to include a draw from the TTC Stabilization Reserve in the amount of \$14 million to be applied to the 2018 TTC Operating Budget.

A recorded vote was requested.

In favour: Chair Colle, Vice-Chair Heisey, Commissioners Byers, Campbell, Crisanti, De Baeremaeker, De Laurentiis, Fragedakis, Mihevc

Opposed: None

The motion by Commissioner De Baeremaeker carried unanimously.

Chair Colle moved the following motion:

That Recommendation 1 be struck out and replaced with the following:

1. Approve the 2018 TTC Recommended Operating Budget as detailed in this report and amended to include the implementation of a 2 hour time based transfer policy, with revised gross expenditures of \$1.825 billion, revenues of \$1.244 billion and net subsidy requirement of \$580.8 million, reflecting an additional \$34.0 million operating subsidy requirement for TTC Conventional Service over the 2017 budgeted level.

The motion by Chair Colle carried.

The staff recommendations were adopted, as amended, as follows:

1. Approve the 2018 TTC Recommended Operating Budget as detailed in this report and amended to include the implementation of a 2 hour time based transfer policy, with revised gross expenditures of \$1.825 billion, revenues of \$1.230 billion and net subsidy requirement of \$594.8 million, reflecting an additional 48.0 million operating subsidy requirement for TTC Conventional Service over the 2017 budgeted level.
2. Approve the 2018 Wheel-Trans Budget as detailed in this report, with gross expenditures of \$152.0 million, revenues of \$8.6 million and net subsidy requirement of \$143.4 million, reflecting an additional \$0.7 million subsidy requirement for Wheel-Trans service over the 2017 budgeted level;
3. Approve a 2018 year-end workforce complement of 14,984 positions as described in Appendix E; and
4. Forward this report to the City Budget Committee and the City Manager as the official 2018 Operating Budget submission for the Toronto Transit Commission.

Commissioner Mihevc moved the following motion:

1. TTC request the Province to develop a strategy to fund the operating deficit of the TTC most particularly in 2018, the Two-Hour Transfer and the Fare Equity Strategy, and;
2. TTC request Council and the Province to support revenue tools to support the operating costs of the TTC.

The motion by Commissioner Mihevc carried.

Commissioner Mihevc moved the following motion:

1. Direct staff to adhere as much as possible to the TTC's loading standard with a net zero budget impact:
  - a. In the off-peak hours;
  - b. In the peak hours using every available vehicle; and
2. To report quarterly on adherence to the loading standard through the CEO's report.

The motion by Commissioner Mihevc carried.

Vice-Chair Heisey assumed the Chair at 2:48 p.m.

Chair Colle assumed the Chair at 2:57 p.m.

### 3. 2018-2027 Capital Budget & Plan

T. Bal, Chief Financial Officer, S. Conforti, Head of Finance and J. Imbrogno, Director, Capital Accounting addressed the Board with a PowerPoint presentation entitled "2018-2027 TTC Capital Budget and Plan".

Chair Colle moved the staff recommendations. Commissioner Fragedakis requested that Recommendation 1 be voted on separately. A recorded vote was requested.

1. Approve the 2018-2027 TTC Capital Budget & Plan of \$10.252 billion (including the Toronto-York Spadina Subway Extension, Scarborough Subway Extension, Relief Line and Waterfront Transit expansion projects) as outlined in Appendix A of this report;

In favour: Chair Colle, Vice-Chair Heisey, Commissioners Byers, Campbell, Crisanti, De Laurentiis, Mihevc

Opposed: Commissioner Fragedakis

Not present for the vote: Commissioner De Baeremaeker

The motion by Chair Colle carried on a vote of 7-1.

2. Direct the TTC's Chief Financial Officer to consult with the Toronto City Manager and Chief Financial Officer on the development of a financing strategy to address the \$2.702 billion in unfunded base capital requirements for consideration as part of the 2019 Budget process; and
3. Provide authority to proceed with the procurement of bicycle parking at an additional 9 TTC stations at a cost of \$0.130 million, enabling staff to amend the 2018 Capital Budget through delegated authority provided to PTIF eligible projects.
4. Forward this report to the City Budget Committee and the City Manager as the official 2018 - 2027 Capital Budget and Plan submission for the Toronto Transit Commission.

In favour: Chair Colle, Vice-Chair Heisey, Commissioners Byers, Campbell, Crisanti, De Laurentiis, Fragedakis, Mihevc

Not present for the vote: Commissioner De Baeremaeker

The motion by Chair Colle carried unanimously.

Commissioner Mihevc moved the following motion:

1. Direct TTC Staff to work with the City's Transportation Services Division on the remaining 20 stations to develop a plan and a funding strategy for the 2019 Budget and to report back mid-2018 if any jurisdictional difficulties present themselves.

The motion by Commissioner Mihevc carried.

*Correspondence submitted by: Hamish Wilson*

4. Notice of Motion: Chief Executive Officer – Interim Appointment

Chair Colle moved the following motion:

It is recommended that effective December 23, 2017 Richard Leary, Chief Service Officer and Deputy Chief Executive Officer be appointed as Acting Chief Executive Officer pending the appointment of a successor, or upon further direction of the Board, whichever is earlier.

The motion by Chair Colle carried.

5. Presentation: Collective Bargaining Mandate for IAMAW Lodge 235

Chair Colle moved the staff recommendations. A recorded vote was requested.

It is recommended that the TTC Board:

1. Approve the recommendations contained in the confidential attachment; and
2. Authorize that the information contained in the confidential attachment remain confidential in its entirety as it contains information pertaining to labour relations and employee negotiations.

In favour: Chair Colle, Vice-Chair Heisey, Commissioners Byers, Campbell, De Laurentiis

Opposed: Commissioners De Baeremaeker, Fragedakis

Not present for the vote: Commissioner Crisanti, Mihevc

The motion by Chair Colle carried on a vote of 5-2.

The meeting adjourned at 4:04 p.m.