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Decision: TTC Capital Program Review

Meeting Date: September 28, 2016

Peter Notaro, Executive Director – Strategic and Corporate Policy, City Manager’s Office, introduced Gary Webster of KPMG who delivered a presentation on this item. Following Mr. Webster’s presentation, Andy Byford, TTC Chief Executive Officer, delivered a PowerPoint presentation on the item.

The Board received the presentations for information and approved the recommendations in the staff report, as follows:

“The City Manager and Chief Executive Officer, TTC recommends that:

1. The TTC Board request the Chief Executive Officer, TTC to report to the December 2016 meeting of the TTC Board on an implementation plan, identifying timing and any new capital resources or investment required.
2. The TTC Board request the Chief Executive Officer, TTC to work in partnership with the City Manager to review and develop the implementation plan for recommendations that form part of Group 3, as outlined in Appendix 2 of this report.
3. The TTC Board request the Chief Executive Officer, TTC to provide a semi-annual report to the TTC Board on the status of implementing the recommendations contained in Appendix 1 of this report”.

The Board also approved the following motions:

- i) Request that the City Manager initiate a review of the City of Toronto capital program delivery, including a review of project management of major capital projects for all City departments and other Agencies, Boards, and Corporations; staff reporting mechanisms to City Council and/or boards; and future options for project management and delivery of major capital projects;
- ii) Request that the City Manager report back to Executive Committee and the TTC Board on the feasibility of a Major Capital Project Task Force. The Task Force would provide project management and coordination for all major capital projects for City departments, and Agencies, Boards, and Corporations. Resources for this group should be found within existing budgets and would be comprised of senior



staff from Engineering and Construction Services, Transportation, the TTC and other departments with project delivery expertise.

- iii) Request that the City Manager report on which of the 41 recommendations found in the TTC Capital Program Delivery review have been or will be adopted by the City.
- iv) Request staff to transmit this report and the Board's decision to the Executive Committee of City Council and to advise the Executive Committee that an implementation report will be coming forward to the Board in December and will be forwarded to the Executive Committee at that time.