

TORONTO TRANSIT COMMISSION REPORT NO.

MEETING DATE: May 28, 2014

SUBJECT: Improvements to TTC's Procurement and Project Management Process

INFORMATION ITEM

RECOMMENDATION

It is recommended that the Board receive this report for information.

BACKGROUND

At the March 27, 2013 Board meeting, the Board directed staff to develop a process to engage the local construction trades and contractor associations and identify improvements to the TTC's procurement and project management process.

In addition, at the December 19, 2013 Board meeting, Commissioner Colle requested that TTC staff report back on TTC's current procurement practices and the efforts made to increase bids and market competitiveness as a result of the approval of a Procurement Authorization for the Supply of Integrated PC Hardware and Servers.

DISCUSSION

On December 6, 2013 a working group was formed between the Toronto Transit Commission, the Central Ontario Building Trades and the General Contractors Section of the Toronto Construction Association. This group is known as the Tripartite Working Group and meetings are facilitated by the Ontario Construction Secretariat. The purpose of this committee is to collaborate in a structured process to identify opportunities for improvement of TTC's procurement, management and delivery of TTC's construction projects.

Members of the Tripartite Working Group include contractors, representatives of various labour trades and TTC senior management including the CEO, Chief Financial and Administration Officer, Chief Capital Officer, Chief Project Manager - Construction, Head - Materials & Procurement, and Director – Project Procurement. Three sub-working groups were formed at the April 21, 2014 meeting, with the objective of identifying key issues and opportunities requiring improvement, identifying the expectations of both the TTC and the construction industry and develop recommendations and proposed solutions that are advantageous to all three members of the Tripartite Working group. The initial meetings were productive and the objective is to continue with the meetings as long as the discussions continue to be useful to all parties and benefits and opportunities for improvement can be identified.

It is anticipated that TTC staff will implement some of the proposed initiatives by the Fall of 2014 and report back to the Board in 2015 on the progress of the undertakings. Initiatives that are identified through this process will be implemented in all areas of TTC procurements, where applicable, and will not be limited to TTC Construction Projects.

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